

ANNUAL REPORT

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THE CHAIRMAN'S MESSAGE

**THE RIGHT HONOURABLE DATUK PATINGGI
(DR) ABANG HAJI ABDUL RAHMAN ZOHARI
BIN TUN DATUK ABANG HAJI OPENG**

Despite the challenging economic environment due to the COVID-19 pandemic, I am happy to note that Sarawak's economic fundamentals remain strong with infrastructure projects, such as roads, bridges and other major projects, proceeding as planned, particularly those implemented under the expanded roles of RECODA.

Sarawak's alternative financing model has made it possible for the state to implement a host of these projects in the Upper Rajang Development Agency (URDA), Highland Development Agency (HDA) and Northern Region Development Agency (NRDA), with development funds totalling RM4.5 billion.

These three agencies under RECODA have been specially created to spearhead development in these areas, which otherwise would have not been given enough emphasis for the benefit of our people living there.

The fundamental strength of our economy is further boosted by the downstream development of our natural resources, particularly the petrochemical hub in Bintulu, which will spur further growth in the manufacturing sector.

I am confident that the setting up of petrochemical industries in Bintulu will be able to significantly boost Sarawak's Gross Domestic Product (GDP) growth and create tens of thousands of jobs opportunities in the long term.

The recent signing of the Commercial Settlement Agreement (CSA) between Petros, the State's oil and gas company, and Petronas will also pave the way for Sarawak to participate actively in the upstream and downstream activities of our oil and gas resources as more and more gas and oil discoveries are made in offshore Sarawak.

Additionally, the proposed Northern Coastal Highway (NCH) will connect Limbang and Lawas to close the gap between the Sabah and the Sarawak side of the Pan-Borneo Highway. It will provide the much-needed connectivity that will boost economic growth in the region.

The generation of clean, renewable hydropower has put SCORE at the forefront of heavy, energy-intensive industrial development over the past decades. In anticipation of future growth in industries and export demand for electricity from Sarawak, we will also continue with the development of our renewable energy resources.

The availability of relatively cheap and reliable hydro-power has enabled SCORE to attract huge investments from both foreign and domestic sources and create new job opportunities for the people of Sarawak.

This is quite evident in the growth nodes such as the Samalaju Industrial Park (SIP), where we continue to see investment interest from overseas.

The most recent investment comes from China with plans to establish the country's largest steel manufacturing plant there.

This project would attract RM13 billion in total investments and create 5,000 job opportunities, marking the biggest foreign direct investment (FDI) for Sarawak thus far. To cater to the demand of energy-intensive industries, Sarawak remains committed to the construction of the 1,285 MW Baleh Hydropower Project which is expected to come on stream in 2026.

In conclusion, as Chairman it is my fervent hope that RECODA will continue to play its role effectively to develop the central region of Sarawak and the additional areas in the Upper Rejang, the highland areas and the northern region.

Thank you.



**DATUK PATINGGI (DR) ABANG HAJI ABDUL RAHMAN
ZOHARI BIN TUN DATUK ABANG HAJI OPENG**

MANAGEMENT DISCUSSION WITH THE CEO

DATU HAJI ISMAWI BIN HAJI ISMUNI

Introduction

2020 is a year like no other. When we started, there was no expectation the world would be struck with full force by a pandemic, which resulted not only in a health crisis but a change in the way we normally do things. On-going socio-economic and infrastructure development projects were affected by a lockdown in March.

Travellers, including potential investors, were no longer allowed to cross borders. Face-to-face interactions made way for less personal 'Zoom' meetings. Business is not as usual, as they say.

In this uniquely challenging situation, among the most important things we did was to ensure that our key projects were delivered and that major investment interest continued to be facilitated. We also maintained our commitment to job creation and socio-economic development in the Sarawak Corridor of Renewable Energy (SCORE).

In this light, we took our cue from the leadership of the Chief Minister and our Board Chairman, Datuk Patinggi (Dr) Abang Haji Abdul Rahman Zohari Bin Tun Datuk Abang Haji Openg, who carried out measures to not only safeguard the health and well-being of the people but also the long-term economic interests of Sarawak.

It is through him that the Sarawak Economic Action Council (SEAC) was established to formulate Sarawak's post Covid-19 exit economic strategy to ensure we are on track to achieve a high-income and developed State by 2030.

Infrastructure and Socio-Economic Development

The roll-out of infrastructure and socio-economic projects that began last year, continued in the Upper Rajang Development Agency (URDA), Highland Development Agency (HDA) and Northern Region Development Agency (NRDA) areas.

The three agencies are allocated development fund totalling RM4.5 billion to implement 248 projects. As of the end of 2020, 111 infrastructure and socio-economic projects in the three regions have been implemented.

These projects include the construction of roads, bridges and public amenities, as well as the improvement and repair of dilapidated schools.



A water supply project to provide 23.7km in pipelines to Tanjung Manis is being implemented this year. This project, along with construction of a 37km road of R3 standard linking to Tanjung Manis, are expected to be completed by 2023.

A detailed water supply study has been undertaken this year at the Samalaju Industrial Park (SIP) to increase the capacity of raw water supply to the Samalaju Water Treatment Plant from 80 million litres per day (MLD) to 200 MLD by 2025.

These projects will ensure that water supply keeps abreast of the growing demand for raw and treated water needed by aquaculture/agriculture projects or industries and surrounding communities.

Additionally, in SIP, the completion of the 5.5km dual-carriageway section B2 Road Package of R5 Standard in January this year will support industrial park infrastructure as more and more companies establish themselves there.

We remain committed to the Sarawak Government's rural development agenda to improve connectivity through the upgrading of road infrastructure and public amenities, which serves as a foundation to reduce development gap, income disparities, as well as to support employment opportunities and livelihood of rural communities.

Northern Coastal Highway & Value Assessment Lab

This year, the Sarawak Government agreed that RECODA be the implementing agency for the proposed 88km Northern Coastal Highway project that will connect Limbang and Lawas.

When completed, it will provide complete connectivity from the southern tip of Sarawak at Telok Melano all the way up to the northern region of Sarawak and link us to Sabah.

To ensure this mega project is a success story, a Value Assessment (VA) Lab was held in September this year. Close to 200 people comprising consultants, officers from various government agencies, as well as other stakeholders, gathered for the VA Lab to provide their in-depth input for the design development of this project.

Foreign Investments

We are happy to report that the government has approved Wenan Steel (Malaysia) Sdn Bhd's plans to proceed with the construction of an integrated steel plant in SIP.

With a projected installed capacity of over 10 million tonnes per annum when all phases of construction have been completed, the RM13 billion plant will be the largest of its kind nationwide. Taking up over 800ha in the 8,000ha SIP, Wenan represents not only the first major commitment by a China-based firm here in Sarawak but the largest of any firm.

Private Investments

In terms of investment, SCORE continues to see a good mix of foreign and domestic investors, with foreign direct investments (FDIs) comprising 36.7% of all investments, 58.2% domestic and 5.1% joint ventures.

As of 2020, there were 31 approved projects with a total private investment of RM60.45 billion in SCORE with 27,851 jobs creation.

Development of OACP

In line with the State Government's commitment to ensure that every level of society upholds integrity, we are coming up with a five-year internal policy plan to guide RECODA to a high-integrity culture. The Organisational Anti-Corruption Plan (OACP) covers the period of 2021 to 2025.

When approved next year, the OACP will ensure that our work and our deliverables remain clean and transparent in the tender process.

RECODA's Transformational Journey

This year, we embarked on a recruitment drive while adopting a new performance management system to foster a high-performance culture. RECODA is mandated to not only draw investments but also develop infrastructures in SCORE areas. As such, there is a need to source and develop talents to fulfil the expanded roles.

The Board approved the new scheme of service in 2019, after which the Sarawak Cabinet approved the scheme in May, 2020. This will ensure that RECODA will be able to carry out its roles and functions effectively and efficiently.

Conclusion

Last but not least, we would like to acknowledge collaborative efforts from government departments, institutional bodies and government-linked companies in the development of SCORE.

As for the foreseeable future, I am certain that together with the co-operation of all the relevant Federal and Sarawak Government agencies, public and private sector stakeholders, we will continue to realise the full potential of SCORE.



DATU HAJI ISMAWI BIN HAJI ISMUNI

VISION

The lead agency to transform SCORE into a competitive and progressive region through sustainable economic development.

MISSION



We are committed to accelerate economic growth and development for SCORE by attracting and facilitating more investments into SCORE.



We create a conducive ecosystem for investment through the provision of physical, industrial and digital infrastructure and amenities.

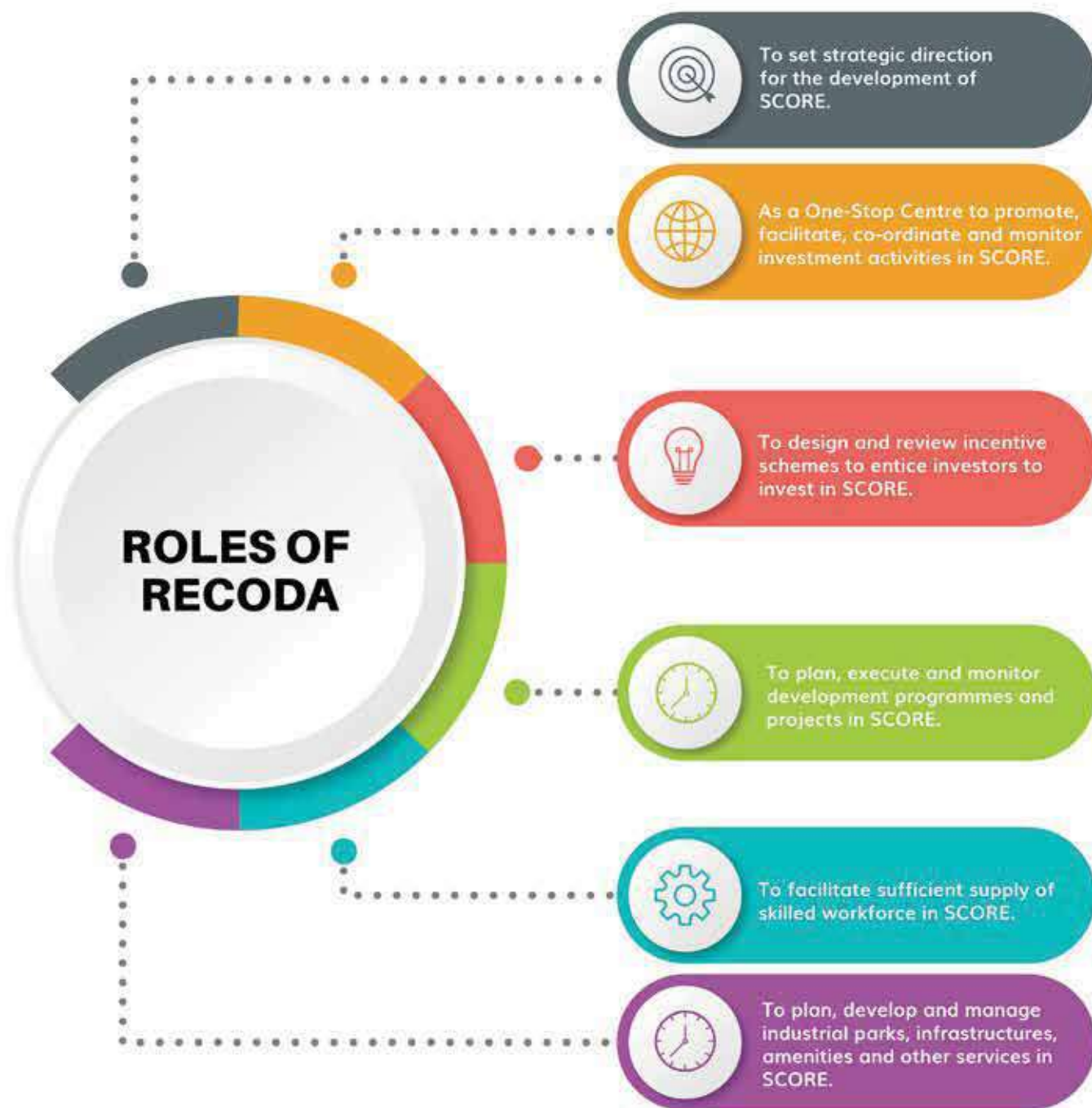


We execute orderly and balanced development through our Regional Development Agencies.



We strive to be professional, efficient, effective and business friendly to our stakeholders and customers.

ROLES OF RECODA



RECODA BOARD MEMBERS



CHAIRMAN
YAB Datuk Patinggi
(Dr) Abang Haji Abdul Rahman Zohari
Bin Tun Datuk Abang Haji Openg
Chief Minister of Sarawak



MEMBER
Yang Berhormat Datuk Amar
Douglas Uggah Embas
Deputy Chief Minister of Sarawak
Second Minister of Finance
Minister of Modernisation of Agriculture,
Native Land & Regional Development



MEMBER
Yang Berhormat
Tan Sri Datuk Amar
Dr. James Jemut Anak Masing
Deputy Chief Minister of Sarawak
Minister of Infrastructure & Port Development



MEMBER
Yang Berhormat Datuk Amar
Haji Awang Tengah Bin Ali Hasan
Deputy Chief Minister of Sarawak
Second Minister of
Urban Development & Natural Resources
Minister of International Trade and Industry,
Industry Terminal & Entrepreneur Development



MEMBER
Yang Berhormat
Datuk Amar Jaul Samion
Sarawak State Secretary



MEMBER
YBhg. Datuk Amar Haji Ahmad
Tarmizi Bin Haji Sulaiman
State Financial Secretary, Sarawak



MEMBER
YBhg. Tan Sri
Ahmad Badri Bin Mohd Zahir
Treasury Secretary - General, Ministry of Finance



ADVISOR
YBhg. Tan Sri Rafidah Abdul Aziz



SECRETARY
**YBhg. Datu Haji Ismawi Bin
Haji Ismuni**
Chief Executive Officer of RECODA



MEMBER
**YBhg. Dato' Saiful Anuar
Bin Lebai Hussien**
*Director General, Economic Planning Unit,
Prime Minister's Department*



MEMBER
YBhg. Dato' Asri Bin Hamidon
*Treasury Secretary General,
Ministry of Finance*



MEMBER
**Assoc. Prof. Dr Muhammad Abdullah
Bin Haji Zaidel**
*Director, Economic Planning Unit,
Sarawak*

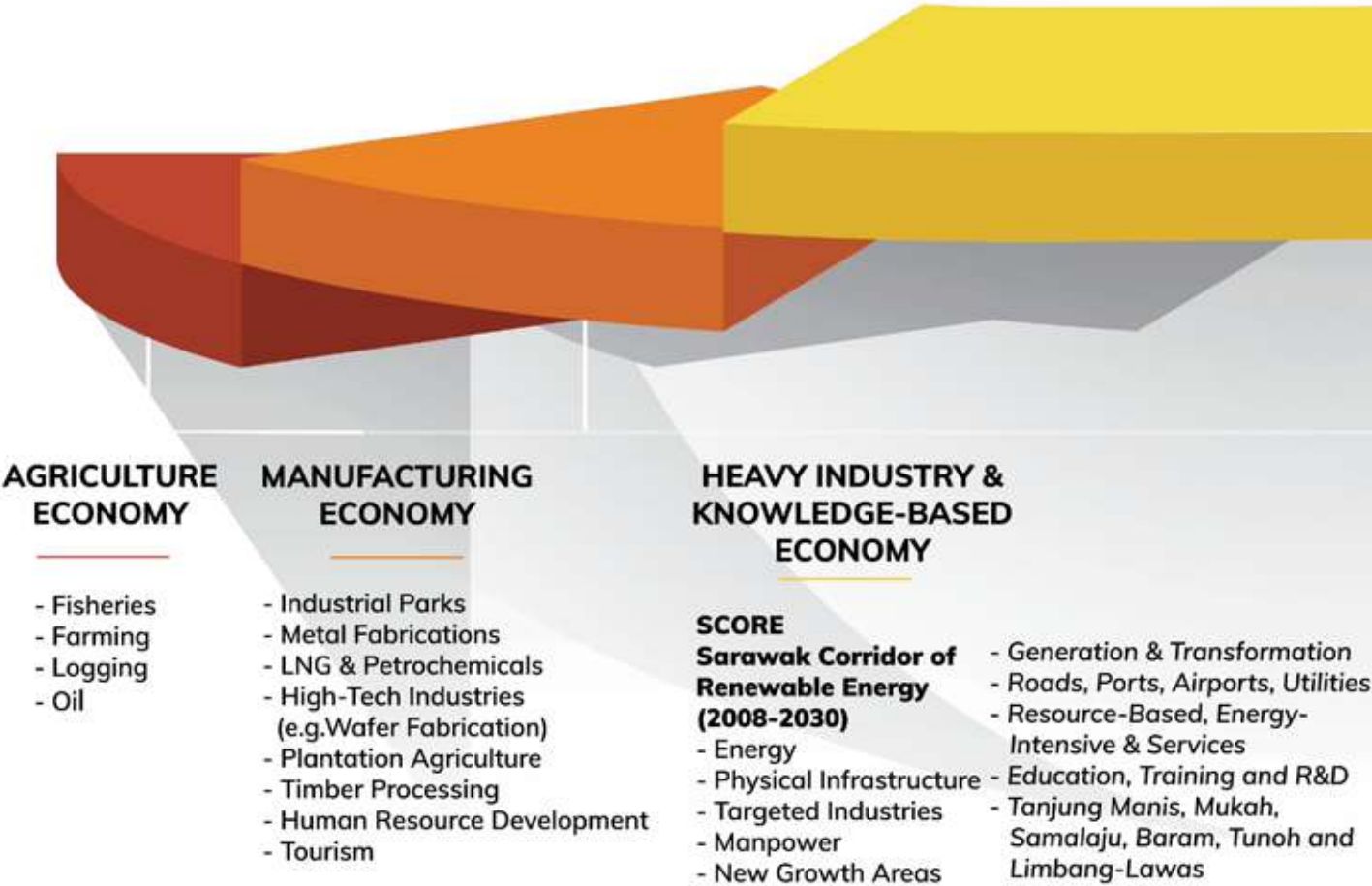


MEMBER
YBhg. Dato' Azman Mahmud
*Chief Executive Officer,
Malaysian Investment Development
Authority (MIDA)*

THE SARAWAK DEVELOPMENT PLAN

POLITICS OF DEVELOPMENT
(1981-2000)

NEW REALITY
(2000)



SARAWAK VISION 2030

A High Income,
Developed State

SECOND WAVE OF
DEVELOPMENT
(2006-2030)

A High Income,
Inclusive and
Sustainable Nation

VISION 2020

SETP
Sarawak Socio-Economic
Transformation Plan
(2016-2030)

- Rural Transformation
- Economic Growth
- Urban Redevelopment
- Social Development
- Environmental Development
- Digital Economy



INVESTMENT IN SCORE

12 PRIORITY INDUSTRIES

Across the SCORE region, there are 12 industries that are key drivers for industrial development of the corridor via the development of their respective clusters. Given the state's comparative advantages and natural resources, Sarawak has a relative advantage in developing such industries which are priority focus for physical development. The four trigger industries (Oil & gas, aluminium, steel, and glass) are able to spur the development of downstream investments, and develop SMEs and other priority industries.

STEEL AND FERROALLOYS

SCORE has abundant reserves of energy for this energy-intensive industry.

ALUMINIUM

The large potential markets for aluminium products include China, ASEAN and the domestic market.

OIL & GAS (PETROCHEMICAL)

Downstream petrochemical investment could take advantage of SCORE's potential in this industry.

GLASS (METALLIC & POLYSILICON INDUSTRY)

The relevant segments in this industry are float glass-making; downstream activities involving automotive components and construction components.

OIL PALM - BASED

The palm oil industry within SCORE will develop further due to its proximity to growth markets, and also due to the strong and steady global demand.

AQUACULTURE

This industry has unlimited long-term growth potential in SCORE, especially as aquaculture technology continues to improve.

TIMBER - BASED

To increase value-add to SCORE, emphasis will be placed on promoting value-added timber processing.

MARINE ENGINEERING AND FABRICATION

With the development of SCORE, this industry is set to grow at a greater pace, especially in the central region of Sarawak that has a strong boat-building tradition and culture.

TOURISM

Rich biodiversity and the unique culture of our local community presents attractive destinations for ecotourism and cultural immersion. In the future, new opportunities in tourism will synergise with the build-out of new infrastructure and lake development initiatives.

LIVESTOCK

The rising demand for poultry in the local and key neighbouring markets will create opportunities for investors keen to focus on this industry.

DIGITAL TECHNOLOGY

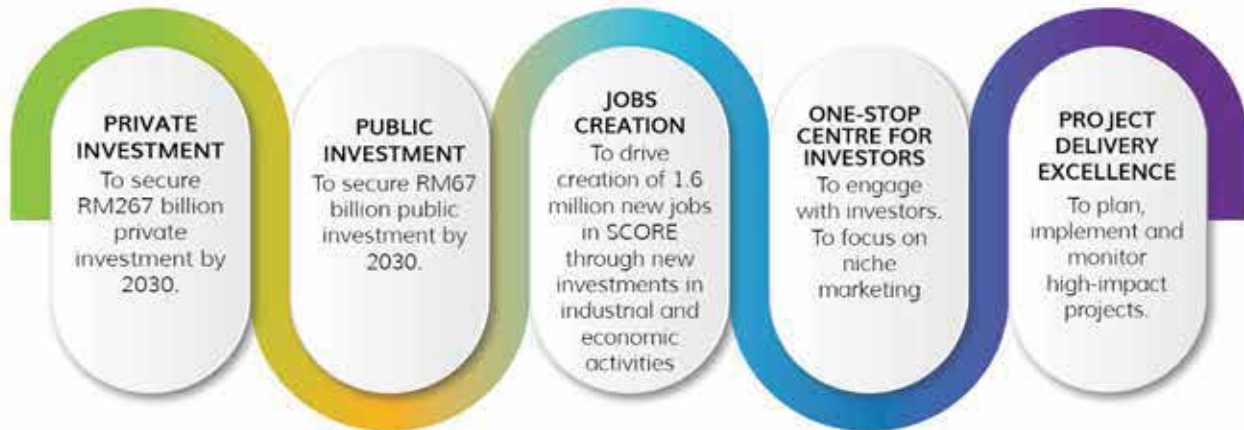
Activities and transactions to produce, adopt and innovate digital technologies and services in relation to socio-economic functions for enhanced wealth creation, productivity and quality of life.

BIOTECHNOLOGY

Biotechnology harnesses cellular and biomolecular processes to develop technologies to bolster breeding techniques, alter living organisms, make or modify products, improve plants or animals, or develop microorganisms for agricultural uses.



RECODA STRATEGIC PLAN



STRATEGY PILLAR

INFRASTRUCTURE

Create a network of industrial-class transportation and communication infrastructure within the corridor to open up the hinterland

SOCIO-ECONOMY

Implement people-centric programs focused on rural area for economic prosperity and ridge income gap between urban and rural population

POWER SECTOR

Increase and expand power generation capacity throughout the state

HUMAN CAPITAL

Accelerate human capital development within the corridor with new learning centers, youth development priorities and immigration of skilled foreign workers.

INDUSTRIES

Drive investments for Priority Industries toward the major growth nodes along the corridor.

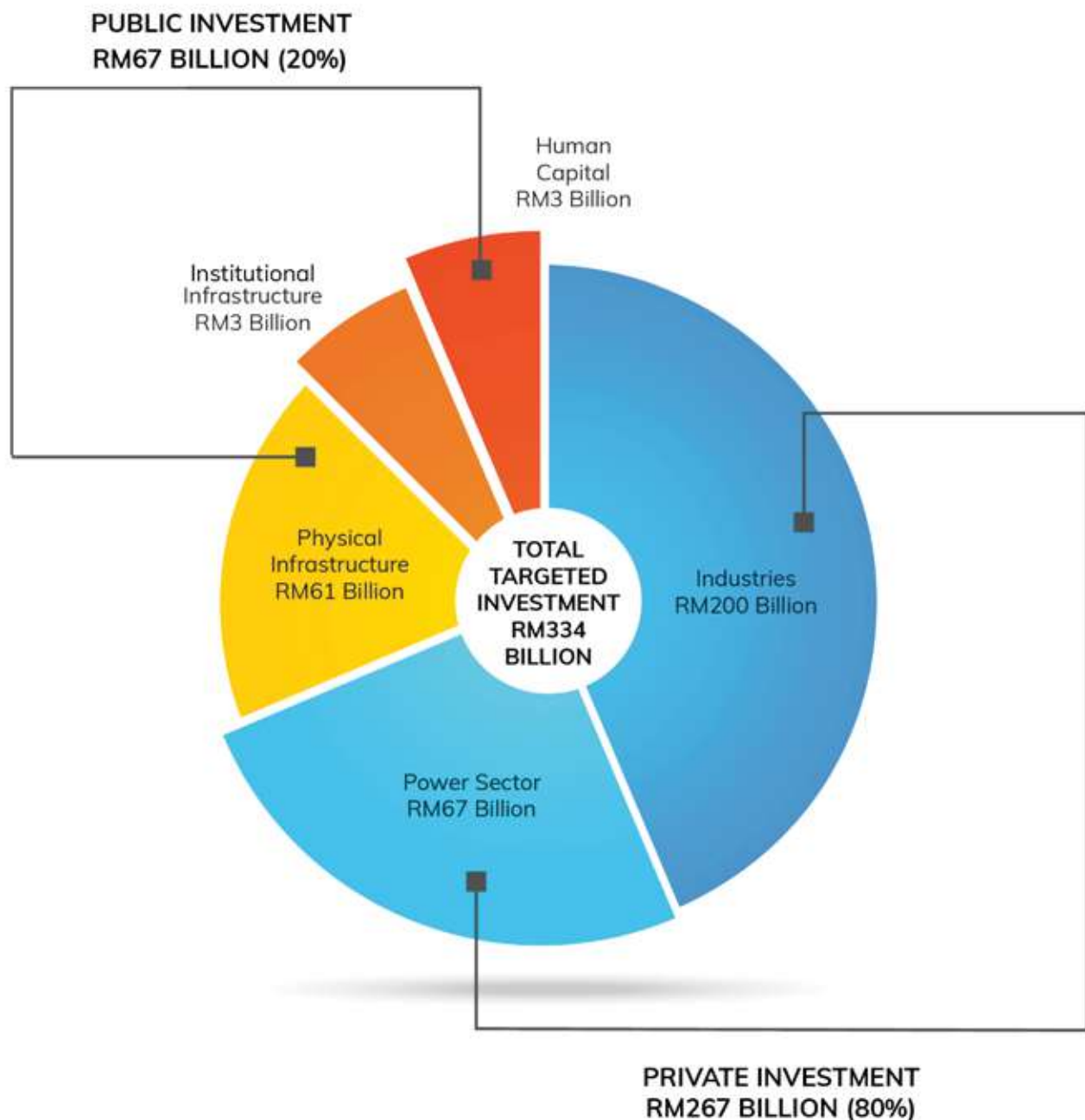
INSTITUTIONS

Collaborate with various government and agencies for further R&D capabilities and creation of supporting institutions.



TARGETED TOTAL PRIVATE & PUBLIC INVESTMENTS

Investment totaling RM334 billion will be required by 2030, in order to realise the full potential of the SCORE initiative. It is estimated that RM267 billion worth of private investment - representing roughly 80% of the total investments for the Corridor - will be for the development of the industries and the power sector, with RM67 billion or 20% of the total investments - from the public sector - targeted for the development of vital infrastructure within SCORE.

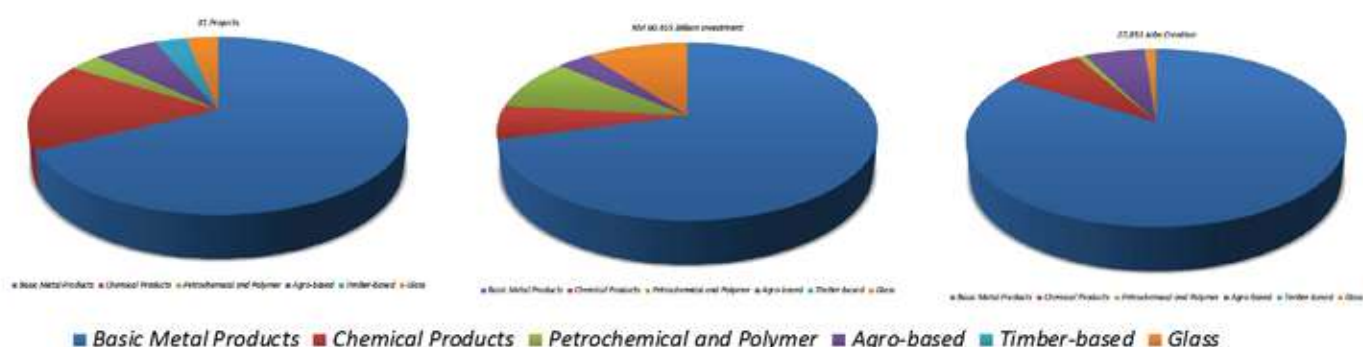


PRIVATE INVESTMENT OVERVIEW

As of the end of 2020, there have been 31 approved projects with a total private investment (industries and related infrastructures) of RM60.45 billion in SCORE and 27,851 jobs creation.

The majority of the projects are in the trigger industries of aluminium, steel and oil-based industries (from the 12 priority industries of SCORE), accounting for 80.1% of the total approved investments.

The investment in SCORE continues to see a good mix of foreign and domestic investors.



SUMMARY OF APPROVED INVESTMENTS BY PRODUCTS

No.	Products	Number of Projects	Investment (RM Billion)	Investment - Weightage (%)	Jobs
1.	Basic Metal Products	21	42.726	70.67	23,405
2.	Chemical Products	5	3.703	6.13	2,193
3.	Petrochemical and Polymer	1	5.700	9.43	225
4.	Agro-based	2	2.110	3.49	1,692
5.	Timber-based	1	0.016	0.03	36
6.	Glass	1	6.200	10.26	300
TOTAL		31	60.455	100.0	27,851

SUMMARY OF APPROVED INVESTMENTS BY EQUITY

No.	Equity	Number of Projects	Investment (RM Billion)	Investment - Weightage (%)	Jobs
1.	Domestic	15	24.017	58.22	11,717
2.	Foreign	12	34.328	36.67	13,654
3.	Joint Venture	4	2.110	5.11	2,480
TOTAL		31	60.455	100	27,851

SUMMARY OF APPROVED INVESTMENTS BY GROWTH NODES

No.	Equity	Number of Projects	Investment (RM Billion)	Jobs
1.	Samalaju	22	42	23,414
2.	Mukah	1	1	900
3.	Tanjung Manis (T-Mega)	4	2.300	2,480
4.	Tanjung Kidurong	4	2.29	1,888
TOTAL		31	40.500	27,851

NO.	COMPANY	ORIGIN	EQUITY	GROWTH NODE	PROJECT	CATEGORY	APPROVED INVESTMENT (RM BILLION)	COMMITTED JOBS CREATION
1.	OCIM Sdn. Bhd.	Korea	Foreign	SIP	Poly-crystalline Silicon for Photovoltaic Cells and Semiconductors	Metal products	8	1310
2.	Press Metal Bintulu Sdn. Bhd.	Malaysia	Domestic	SIP	Aluminium Ingots, Billets, Sheet and Foil, Extrusion and fabricated products	Metal products	4.2	3000
3.	Press Metal Sarawak Sdn. Bhd.	Malaysia	Domestic	Mukah	Aluminium Ingots, Billets, Sheet and Foil, Extrusion and fabricated products	Metal products	1	900
4.	OM Materials (Sarawak) Sdn. Bhd.	Singapore & Malaysia	Joint Venture	SIP	High Carbon Ferro Manganese, Silicon Manganese and Ferro Silicon	Metal products	1.04	1700
5.	Pertama Ferroalloys Sdn. Bhd.	Hong Kong	Foreign	SIP	Ferro Silicon Alloy, Silico Manganese Alloy, Ferro Manganese Alloy	Metal products	1.05	500
6.	Sakura Ferroalloys Sdn. Bhd.	South African, Japan & Bank of Taiwan	Joint Venture	SIP	High Carbon Ferro Manganese and Silicon Manganese Alloy	Metal products	1.02	400
7.	PMB Silicon Sdn. Bhd.	Malaysia	Domestic	SIP	Metallic Silicon	Metal products	0.6	510
8.	Elkem Carbon Malaysia Sdn. Bhd.	Norway	Foreign	SIP	Soderberg, Electrode Paste	Metal products	0.01	20
9.	Iwatani-SIG Industrial Gases Sdn. Bhd.	Japan & Malaysia	Joint Venture	SIP	Industrial Gas	Chemical products	0.03	30
10.	Malaysian Phosphate Additives (Sarawak) Sdn. Bhd.	Malaysia	Domestic	SIP	Integrated Additives and Chemical Complex	Chemical products	0.92	1100
11.	Sarawak Petchem Sdn. Bhd.	Malaysia	Domestic	Tanjung Kidurong	Methanol	Petrochemical and Polymer	5.7	225
12.	Cosmos Chemical Bhd.	Malaysia	Domestic	SIP	Polycrystalline Silicon	Metal products	2.17	2000
13.	Samalaju Downstream Sdn. Bhd.	Malaysia	Domestic	SIP	Aluminium Rod	Metal products	0.137	75
14.	Sino Bumi Resources (M) Sdn. Bhd.	Malaysia	Domestic	SIP	Magnesium Ingots, Semi Coke, Tar Oil & Bricks	Metal products	0.105	250
15.	Huchems Fine Chemical Malaysia Sdn. Bhd.	South Korea	Foreign	Tanjung Kidurong	Ammonia, Nitric Acid and Ammonium Nitrate	Chemical products	2.55	500
16.	Japan Silicon Co., Ltd.	Japan	Foreign	T-MEGA	Metallic Silicon	Metal products	0.15	160
17.	Makmoni Sdn. Bhd.	Malaysia	Domestic	SIP	Ferro-molybdenum	Metal products	0.15	80
18.	Aimbest Steel Sdn. Bhd.	Malaysia	Domestic	SIP	Ferro-manganese, Ferro-silicon, Ferro-silicon manganese	Metal products	0.15	449
19.	Asia Advance Material	Malaysia	Domestic	SIP	Mineral products	Metal products	0.82	500
20.	Leader Universal Aluminium (Sarawak) Sdn. Bhd.	Malaysia	Domestic	SIP	Aluminium Rod	Metal products	2.52	603
21.	Smelter Asia	Malaysia	Domestic	SIP	Aluminium Ingots	Metal products	4.8	1365
22.	Dongbu Metal Co., Ltd.	Korea	Foreign	SIP	Metal Silicon	Metal products	0.71	459
23.	Sea Party International Co., Ltd.	Taiwan	Foreign	T-MEGA	Agro-based	Agro-based	2.09	1342
24.	Fieldmart Sdn. Bhd.	Malaysia & Japan	Joint Venture	T-MEGA	Agro-based	Agro-based	0.02	350
25.	OCIM Sdn. Bhd.	Korea	Foreign	SIP	Caustic soda, hydrogen chloride, chloride, (liquified)	Chemical products	0.103	63
26.	Saragreen Sdn. Bhd.	Malaysia	Domestic	T-MEGA	Saw timber, moulding products, finger-joint and laminated board	Timber-based	0.016	36
27.	OCIM Sdn. Bhd.	Korea	Foreign	SIP	Polycrystalline silicone	Metal products	0.465	0
28.	Serba Dinamik Sdn. Bhd.	Malaysia	Domestic	Tanjung Kidurong	Maintenance, repair and overhaul (MRO) and fabrication of structural steel, pipestool, pressure vessel, process skids and other mechanicals fabrication works	Metal products	0.729	624
29.	KCC Corporation	Korea	Foreign	Tanjung Kidurong	Clear float glass	Glass	6.2	300
30.	Wenan Steel (Malaysia) Sdn. Bhd.	China	Foreign	SIP	Integrated Steel	Metal products	12.9	8,500
31.	DonJin Semichem Co. Ltd.	Korea	Foreign	SIP	Azodicarbonamide (ACDA)	Chemical products	0.10	500
TOTAL							60.455	27,851

SAMALAJU INDUSTRIAL PARK



The Samalaju Industrial Park (SIP), which is being implemented by RECODA and the Bintulu Development Authority (BDA), covers an area of 8,000ha dedicated to energy intensive industries. Located in the Bintulu Division, the industrial park is about 60km away from Bintulu town.

Since its launch in 2008, SIP has been a hub for heavy and energy intensive industries such as priority industries in steel, aluminium, glass as well as oil and gas.

The industrial park features a modern deep-sea port that can handle both bulk and liquid cargoes, with a total berth capacity of 18 million tonnes per annum.

Investors rely on consistent and competitively priced clean renewable energy provided by the Murum and Bakun hydroelectric dams.

Water is provided by the Samalaju Water Treatment Plan, which has a capacity of about 20 million litres per day to support the rapid growth of the industrial park and surrounding community.

At the centre of SIP is the 81-acre Samalaju Central, with commercial shop lots, semi-detached light industrial buildings and industrial lots for small and medium enterprises.

Adjacent to the industrial park, is the Samalaju Eco Park township with residential, shopping and recreational areas, as well as other facilities to cater for the ever-growing community at the industrial park.

Nearby SIP, located along Tanjong Samalaju, is the Samalaju Resort Hotel, which provides guests a view of the South China Sea and access to the Similajau National Park.



PRIVATE INVESTMENTS

OCIM Sdn Bhd



Established in 2009, OCIM Sdn Bhd is part of the OCIM Company Ltd (OCI) of Korea, a leading global green energy and chemical company which produces a wide range of chemicals, petrochemicals and carbon materials.

OCIM produces basic chemicals as well as polycrystalline silicon which are the core materials to manufacture the silicon wafers and photovoltaic cells.

The OCIM facility located in SIP, Sarawak produces 27,000 metric tonnes of polycrystalline silicon annually for the global market, which equates to 5GW of solar power generation.



OCIM Sdn Bhd
Lot 89, Block 1, Kemena Land District,
Samalaju Industrial Park,
97300 Bintulu, Sarawak.

PRIVATE INVESTMENTS

OM Materials (Sarawak) Sdn Bhd



OM Materials (Sarawak) Sdn Bhd is a joint venture between OM Holdings Ltd and Cahya Mata Sarawak Bhd (CMSB).

OM Holdings Ltd is an integrated manganese and silicon company that is listed on the Australian Securities Exchange (ASX).

OM Materials (Sarawak) Sdn Bhd's smelter complex consists of 8 main workshops, with 2 units of 25.5 MVA furnaces in each workshop. Out of the 16 furnaces, 10 are allocated for the production of ferrosilicon while the remaining 6 are allocated for the production of manganese alloys.

The plant has a design capacity to produce approximately 200,000 to 210,000 tonnes of ferrosilicon and 250,000 to 300,000 tonnes of manganese alloys per annum. A newly constructed sinter plant has a design capacity to produce 250,000 metric tonnes of sinter ore per annum.



OM Materials (Sarawak) Sdn Bhd
Lot 41, Block 1, Kemena Land District,
Samalaju Industrial Park,
97000 Bintulu, Sarawak.

PRIVATE INVESTMENTS

Pertama Ferroalloys Sdn Bhd



Pertama Ferroalloys Sdn Bhd is the first large-scale manganese alloy and ferrosilicon plant in Malaysia. The company is a joint venture, which is 60% owned by Hong Kong-based Asia Minerals (AML). Its other joint-venture partners are Japanese firms Nippon Denko Co Ltd (25%), Shinsho Corp (7%) and Carbon Capital Corp Sdn Bhd (8%).

Construction of the plant started in 2012, with the first tapping of the ferrosilicon furnace successfully carried out in 2016. The smelting plant occupies an area of 180ha in SIP and has achieved full capacity production of 240,000 metric tonnes per annum of various products.

Pertama Ferroalloys currently makes three standard grade products, namely ferrosilicon, silico-manganese and ferro-manganese. The company plans to diversify into production of value-added products for the steel industry.



Pertama Ferroalloys Sdn Bhd
Lot 79, Block 1, Kemena Land District,
Samalaju Industrial Park,
97300 Bintulu, Sarawak.



PRIVATE INVESTMENTS

Press Metal



Press Metal Group (Press Metal Aluminium Holdings Bhd) is the largest aluminium producer in Southeast Asia. Press Metal Bintulu Sdn Bhd operates Press Metal's second aluminium smelter plant in SIP, with a full production capacity of 640,000 metric tonnes per annum.

Together with Press Metal Sarawak Sdn Bhd's aluminium smelter plant (with capacity of 120,000 metric tonnes per year) in Mukah, Press Metal is able to deliver a combined smelting capacity of 760,000 metric tonnes.

As of 2020, Press Metal has begun a RM2 billion Phase 3 investment for an additional projected output of 320,000 metric tonnes per annum.

Key products produced from Press Metal's Bintulu plant are London Metal Exchange (LME) certified primary aluminium ingots (P1020) as well as aluminium alloy ingots (A356.2), aluminium billets and aluminium wire rods.



Press Metal Bintulu Sdn Bhd
Lot 36, Block 1, Kemena Land District,
Samalaju Industrial Park, 97000
Bintulu, Sarawak.

PRIVATE INVESTMENTS

Elkem Carbon Malaysia Sdn Bhd



Elkem Carbon Malaysia Sdn Bhd is part of Elkem ASA – a Norwegian based global company that specialises in the environmentally responsible manufacture of metals and materials. Elkem ASA is listed on the Oslo Stock Exchange in Norway.

Elkem Carbon Malaysia Sdn Bhd was established in 2016 and operates a plant in SIP that services mainly the manganese and ferrosilicon industries in the area.

The plant produces Soderberg electrode paste and has a production capacity of 45,000 metric tonnes per annum.



Elkem Carbon Malaysia Sdn Bhd
Lot 20, Block 1, Kemena Land District,
Samalaju Industrial Park,
97000 Bintulu, Sarawak.

PRIVATE INVESTMENTS

Iwatani-SIG Industrial Gases Sdn Bhd



Iwatani-SIG Industrial Gases Sdn Bhd is established in 2012 in SIP.

Iwatani-SIG Industrial Gases Sdn Bhd supplies industrial gases such as liquid oxygen and liquid nitrogen that are used across industries such as shipbuilding, electronics manufacturing, food & beverage manufacturing as well as medical services.

As of 2020, the total annual production output for nitrogen is 13 million Nm³, liquid nitrogen (10 million M³) and liquid oxygen (1 million M³).



Iwatani-SIG Industrial Gases Sdn Bhd
Lot 15, Block 1, Kemena Land District,
Samalaju Industrial Park,
97000 Bintulu Sarawak.

PRIVATE INVESTMENTS

Malaysian Phosphate Additives (Sarawak) Sdn Bhd



Malaysian Phosphate Additives (Sarawak) Sdn Bhd is established as a joint venture between Malaysia Phosphate Additives Sdn Bhd, Cahya Mata Sarawak Bhd and Tradewinds Plantation Bhd to develop and operate the Samalaju Integrated Phosphate Complex, which is expected to be Southeast Asia's largest integrated phosphate additives plant when completed.

Upon its completion, the Samalaju Integrated Phosphate Complex (Phase 1 & 2) would be able to produce 500,000 metric tonnes of phosphate products including food phosphates, animal fed phosphates, fertiliser phosphates as well as 100,000 metric tonnes of ammonia and 900,000 metric tonnes of coke annually.

Construction is on-going at the 350-acre site in SIP, with the first phase of the project targeted to be completed by mid-2021.

The three plants (under the first phase of the project) are expected to have a combined annual production of 183,000 metric tonnes of phosphate products, comprising yellow phosphorus, technical grade phosphoric acid and food grade phosphoric acid.



Malaysian Phosphate Additives (Sarawak) Sdn Bhd
Lot 148, Block 1,
Kemena Land District,
97000 Bintulu, Sarawak.

PRIVATE INVESTMENTS

Sakura Ferroalloys Sdn Bhd



Sakura Ferroalloys Sdn Bhd is a producer of high carbon ferro-manganese and silicon manganese and a joint venture between mining house Assmang Ltd of South Africa, trading giant Sumitomo Corp of Japan and manufacturer China Steel Corp of Taiwan.

Sakura Ferroalloys operates two closed submerged arc furnaces with a capacity of 81 MVA each. The furnaces have the capability to be switched between high carbon ferromanganese and silicomanganese production should market conditions dictate.

Each furnace was designed to produce around 107,000 tons of high carbon ferromanganese or 67,000 tons of silicomanganese annually.



Sakura Ferroalloys Sdn Bhd
Lot 107, Block 1,
Kemena Land District,
Samalaju Industrial Park,
97000 Bintulu, Sarawak.



PRIVATE INVESTMENTS

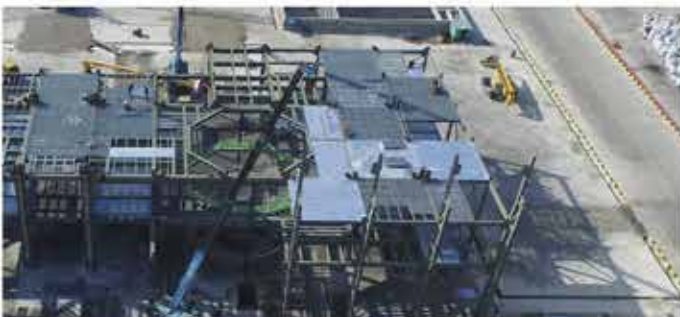
PMB Silicon Sdn Bhd



PMB Silicon is a green field silicon metal smelting facility at SIP, with an investment of RM800 million. The facility has a production capacity of 72,000 metric tonnes of silicon metal and was divided into two phases of construction.

The first phase of the silicon metal plant construction started in December 2017, and reached full capacity in the first quarter of 2019, with an annual production capacity of 36,000 metric tonnes.

Meanwhile, the second phase of the silicon metal plant construction is fully operational. PMB Silicon Sdn Bhd is a wholly-owned subsidiary of PMB Technology Bhd.



PMB Silicon Sdn Bhd
Lot 145, Block 1, Kemena Land District,
Samalaju Industrial Park,
97000 Bintulu, Sarawak.



PROJECT HIGHLIGHTS

PROJECT BRIEF

URDA, HDA AND NRDA

RECODA remains committed to implementing infrastructure and socio-economic development projects throughout the Sarawak Corridor of Renewable Energy (SCORE).

A substantial funding of RM4.5 billion has been allocated to the three development agencies under RECODA - Upper Rajang Development Agency (URDA), Highland Development Agency (HDA) and Northern Region Development Agency (NRDA).

The aim is to put in place basic infrastructure and amenities within the near future in the central region, the hinterland and the northern region to bridge the urban and rural divide. By raising the standard of living of local communities and increasing connectivity, this will attract and bring more investments to SCORE.

As of this year, URDA has been allotted 40 infrastructure projects, of which 28 projects is being implemented. The projects are part of a master plan to accelerate socio-economic growth in Kapit, Belaga and Bakun area and to allow structured town expansions to accommodate incoming future infrastructure implemented in phases by the government or private sectors.

HDA has 41 infrastructure projects, with 19 projects ongoing. HDA is to focus on economically disadvantaged Baram hinterland to improve its economic, social, cultural and environmental well-being.

Lastly, NRDA has 167 infrastructure projects, with 64 projects ongoing. The various infrastructure and socio-economic projects are to accelerate the socio-economic development of the northern region of Sarawak.

URDA PROJECT AWARDED

PROJECT NAME

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN PELAGUS/ BALEH
PROPOSED NEW FARM ROAD FROM RH. TAING TO EXISTING LOGGING ROAD (PHASE 1)

HDA PROJECT AWARDED

PROJECT NAME

PACKAGE 4: ROAD INFRASTRUCTURE PROJECTS IN LONG BANGA/ IHAS/ BARIO
PROPOSED IMPROVEMENT OF CRITICAL SECTIONS ALONG EXISTING ROAD FROM PA DALIH TO BARIO. MIRI DIVISION

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN LONG LAMA / LONG BEDIAN / LONG KEVOK
PROPOSED IMPROVEMENT AND CONSTRUCTION OF ROADS WITHIN LONG LAMA AND LONG BEDIAN AREA. MIRI DIVISION
(LONG ATIP AND LONG BEDIAN SPUR ROADS IMPROVEMENTS)

PACKAGE 4: ROAD INFRASTRUCTURE PROJECTS IN LONG BANGA / IHAS / BARIO
PROPOSED IMPROVEMENT OF EXISTING ROAD FROM LONG BANGA JUNCTION TO PA DALIH. MIRI DIVISION (SECTION A)

PACKAGE 4: ROAD INFRASTRUCTURE PROJECTS IN LONG BANGA / IHAS / BARIO
PROPOSED IMPROVEMENT OF EXISTING ROAD FROM LONG BANGA JUNCTION TO PA DALIH. MIRI DIVISION (SECTION B)

PACKAGE 1: ROAD INFRASTRUCTURE PROJECTS IN LAPOK / TINJAR / LONG LAMA / MARUDI
PROPOSED IMPROVEMENT OF EXISTING ACCESS ROAD TO DALEH LONG PELUTAN / LONG MIRI AND UMA BAWANG. MIRI DIVISION
PHASE 1 – LONG MIRI : FROM CH0+000 TO CH13+767

PACKAGE 3: ROAD INFRASTRUCTURE PROJECTS IN LONG SILAT / LONG JEKITA / LONG LELLANG
PROPOSED IMPROVEMENT OF ACCESS ROAD FROM MAIN LOGGING ROAD TO LONG SEMIANG. MIRI DIVISION

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN LONG LAMA / LONG BEDIAN / LONG KEVOK
PROPOSED IMPROVEMENT AND CONSTRUCTION OF ROADS WITHIN LONG LAMA AND LONG BEDIAN AREA. MIRI DIVISION
LONG BUANG, LONG TUJANG AND LONG WAT SPUR ROADS IMPROVEMENTS

PACKAGE 3: ROAD INFRASTRUCTURE PROJECTS IN LONG SILAT / LONG JEKITA / LONG LELLANG
PROPOSED IMPROVEMENT OF EXISTING ROADS TO LONG SILAT, LONG TIKAN / LONG JEKITA AND LONG MEKABA. MIRI DIVISION
SECTION 2 – PROPOSED IMPROVEMENT OF EXISTING ROAD TO LONG TIKAN / LONG JEKITA

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN LONG LAMA / LONG BEDIAN / LONG KEVOK
PROPOSED IMPROVEMENT OF EXISTING ROAD FROM LONG LAMA TO LOGAN SIBONG. MIRI DIVISION

PACKAGE 3: ROAD INFRASTRUCTURE PROJECTS IN LONG SILAT / LONG JEKITA / LONG LELLANG
PROPOSED IMPROVEMENT OF EXISTING ROADS TO LONG SILAT, LONG TIKAN / LONG JEKITA AND LONG MEKABA. MIRI DIVISION
SECTION 3 – PROPOSED IMPROVEMENT OF EXISTING ROAD TO LONG MEKABA

NRDA PROJECT AWARDED

PROJECT NAME

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN LAWAS DISTRICT (BA'KELALAN/ BUKIT SARI)
PROPOSED CONSTRUCTION OF NEW ROAD FROM BANTING TO KAMPUNG BELIMBING AND NEW TANJUNG LAGOON DATU TAI ROAD, LAWAS DISTRICT, LIMBANG DIVISION

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN LAWAS DISTRICT (BA'KELALAN/ BUKIT SARI)
PROPOSED UPGRADING OF EXISTING ROAD FROM LAWAS DAMIT TO LONG LEMPAKI, LAWAS DISTRICT, LIMBANG DIVISION

PACKAGE 6: BUILDING PROJECTS IN LIMBANG DISTRICT
PROPOSED UPGRADING OF EXISTING LIMBANG WET MARKET ON LOT 99, LOT 735 & LOT 776, LIMBANG TOWN DISTRICT, LIMBANG BAZAAR, LIMBANG DIVISION

PACKAGE 6: BUILDING PROJECTS IN LIMBANG DISTRICT
PROPOSED DEMOLITION AND RECONSTRUCTION OF NEW ANJUNG USAHAWAN BUILDING ON LOT 45 AND PART OF LOT 75, BLOCK 18, DANAU LAND DISTRICT, MEDAMIT, LIMBANG DIVISION

PACKAGE 6: BUILDING PROJECTS IN LIMBANG DISTRICT
PROPOSED DEMOLITION AND RECONSTRUCTION OF RUMAH TEMUAI ON LOT 593 BLOCK 9 PANDARUAN LAND DISTRICT, JALAN BATU BIAH, LIMBANG DIVISION

PACKAGE 6: BUILDING PROJECTS IN LIMBANG DISTRICT
PROPOSED UPGRADING WORK OF EXISTING ICQS COMPLEX TEDUNGAN ON LOT 1078 & 1079, BLOCK 2, DANAU LAND DISTRICT, LIMBANG DIVISION

PACKAGE 8: RECREATIONAL FACILITIES IN LIMBANG DISTRICT
RECREATIONAL FACILITIES IN LIMBANG DISTRICT (PHASE 2)

PACKAGE 9: RECREATIONAL FACILITIES IN LAWAS DISTRICT
PROPOSED UPGRADING WORKS FOR TRUSAN LANDSCAPE AT TRUSAN DISTRICT AND BULATAN GASING AT LAWAS DISTRICT, LIMBANG DIVISION

PACKAGE 1: ROAD INFRASTRUCTURE PROJECTS IN LIMBANG DISTRICT
PROPOSED UPGRADING OF EXISTING AND CONSTRUCTION OF NEW ROAD FROM KAMPUNG PENDAM TO KAMPUNG IPAI, LIMBANG DISTRICT, LIMBANG DIVISION

PACKAGE 1: ROAD INFRASTRUCTURE PROJECTS IN LIMBANG DISTRICT
PROPOSED CONSTRUCTION OF NEW ROAD FROM BUKIT LUBOK TO KAMPUNG SEBERANG KEDAI, LIMBANG DISTRICT, LIMBANG DIVISION

PACKAGE 6: BUILDING PROJECTS IN LIMBANG DISTRICT
PROPOSED UPGRADING WORK OF EXISTING BATU DANAU BUFFALO BREEDING STATION ON LOT 763, BLOCK 5, DANAU LAND DISTRICT, LUBOK MANTUROB, LIMBANG DIVISION

PACKAGE 9: RECREATIONAL FACILITIES IN LAWAS DISTRICT
PROPOSED PUNANG NATURE WALK AT PUNANG BEACH, LAWAS LAND DISTRICT, LIMBANG DIVISION

PACKAGE 1: ROAD INFRASTRUCTURE PROJECTS IN LIMBANG DISTRICT
PROPOSED UPGRADING OF EXISTING TEDUNGAN-PANDARUAN ROAD, LIMBANG DISTRICT, LIMBANG DIVISION

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN LAWAS DISTRICT (BA'KELALAN / BUKIT SARI)
PROPOSED CONSTRUCTION OF NEW ROAD FROM PUNANG TO KAMPUNG SUNGAI BANGAT, LAWAS DISTRICT, LIMBANG DIVISION

PACKAGE 6: BUILDING PROJECTS IN LIMBANG DISTRICT
PROPOSED UPGRADING OF EXISTING AGRICULTURE TRAINING CENTER KUBONG ON LOT 1951, PANDARUAN LAND DISTRICT, 10TH MILE KUBONG ROAD, LIMBANG DIVISION

NRDA PROJECT AWARDED

PROJECT NAME

PACKAGE 7: BUILDING PROJECTS IN LAWAS DISTRICT
PROPOSED CONSTRUCTION OF NEW ANJUNG USAHAWAN BUILDING AT LONG TUAN SERVICE CENTRE, TRUSAN LAND DISTRICT, LIMBANG DIVISION

PACKAGE 7: BUILDING PROJECTS IN LAWAS DISTRICT
PROPOSED NEW IKAN TAHAI SMOKE HOUSE AT KAMPUNG PUNANG, LAWAS LAND DISTRICT, LIMBANG DIVISION

PACKAGE 7: BUILDING PROJECTS IN LAWAS DISTRICT
PROPOSED CONSTRUCTION OF NEW ANJUNG USAHAWAN BUILDING AT KAMPUNG PUNANG JAYA ON PART OF LOT 832, BLOCK 2, LAWAS LAND DISTRICT, LIMBANG DIVISION

PACKAGE 7: BUILDING PROJECTS IN LAWAS DISTRICT
PROPOSED CONSTRUCTION OF NEW ANJUNG USAHAWAN BUILDING AT KAMPUNG PEMUKAT ON PART OF LOT 1632, MERAPOK LAND DISTRICT, LIMBANG DIVISION

PACKAGE 8: RECREATIONAL FACILITIES IN LIMBANG DISTRICT
PROPOSED SUNDAR PEACEFULNESS RECREATION PARK ON LOTS 128, 138, 1303, 1321, 1351, 1414, 1876-1879, 1998-2000, BLOCK 3, TRUSAN LAND DISTRICT AND LOT 70, TRUSAN LAND DISTRICT, LAWAS DISTRICT, LIMBANG DIVISION

PACKAGE 6: BUILDING PROJECTS IN LIMBANG DISTRICT
2ND RETENDER: PROPOSED CONSTRUCTION OF NEW ANJUNG USAHAWAN BUILDING AT KAMPUNG PAHLAWAN, PANDARUAN LAND DISTRICT, 8TH MILE KUBONG ROAD, LIMBANG DIVISION

PACKAGE 11: PROPOSED REPAIR AND IMPROVEMENT TO MOST DILAPIDATED RURAL SCHOOLS IN N.80 BATU DANAU, LIMBANG DISTRICT PROPOSED REPAIR AND IMPROVEMENT OF THIRTEEN (13) SCHOOLS IN N.80 BATU DANAU, LIMBANG DISTRICT, LIMBANG DIVISION

PACKAGE 13: PROPOSED REPAIR AND IMPROVEMENT TO MOST DILAPIDATED RURAL SCHOOLS IN N.82 BUKIT SARI, LAWAS DISTRICT PROPOSED REPAIR AND IMPROVEMENT OF EIGHT (8) SCHOOLS IN N.82 BUKIT SARI, LAWAS DISTRICT, LIMBANG DIVISION (PHASE 1)

PACKAGE 13: PROPOSED REPAIR AND IMPROVEMENT TO MOST DILAPIDATED RURAL SCHOOLS IN N.82 BUKIT SARI, LAWAS DISTRICT PROPOSED REPAIR AND IMPROVEMENT OF FIVE (5) SCHOOLS IN N.82 BUKIT SARI, LAWAS DISTRICT, LIMBANG DIVISION (PHASE 2)

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN LAWAS DISTRICT (BA'KELALAN/ BUKIT SARI)
PROPOSED UPGRADING OF EXISTING ROAD FROM LONG TENGOA TO LONG IBAU, LAWAS DISTRICT, LIMBANG DIVISION

PACKAGE 2: ROAD INFRASTRUCTURE PROJECTS IN LAWAS DISTRICT (BA'KELALAN/ BUKIT SARI)
PROPOSED CONSTRUCTION OF NEW KAMPUNG SEBERANG KEDAI ROAD, LAWAS DISTRICT, LIMBANG DIVISION

PACKAGE 3: ROAD INFRASTRUCTURE PROJECTS IN LAWAS DISTRICT (BUKIT SARI)
PROPOSED CONSTRUCTION OF NEW ROAD FROM KPG, NOOR ISLAM TO KUALA LAWAS FERRY POINT, LAWAS DISTRICT, LIMBANG DIVISION

PACKAGE 7: BUILDING PROJECTS IN LAWAS DISTRICT
PROPOSED NEW IKAN TAHAI SMOKE HOUSE AT KAMPUNG AWAT-AWAT, LIMBANG DIVISION

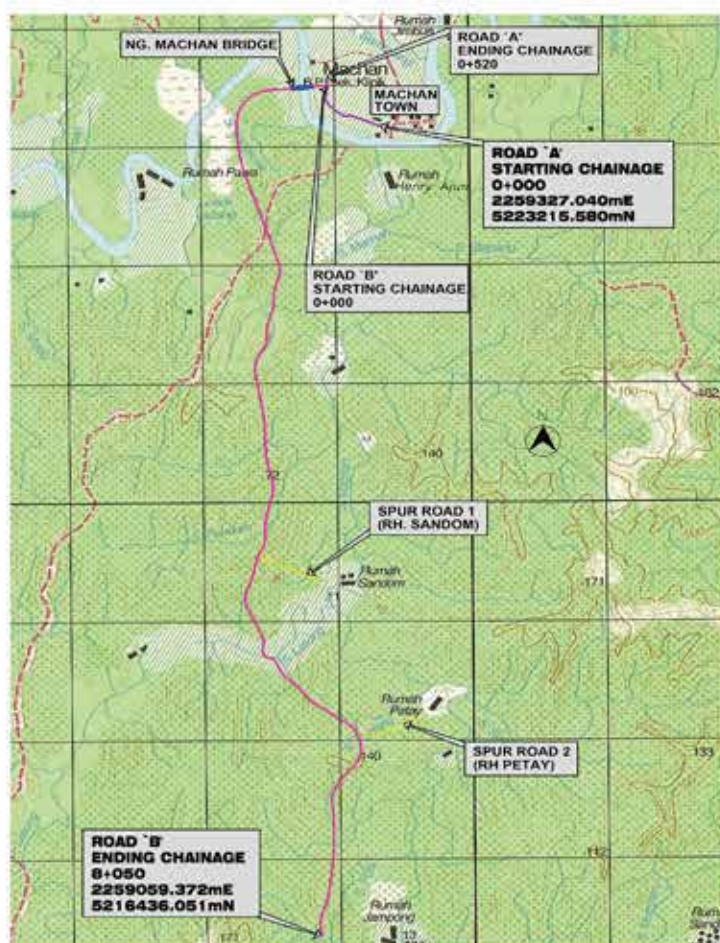
PACKAGE 7: BUILDING PROJECTS IN LAWAS DISTRICT
PROPOSED CONSTRUCTION OF NEW MAAHAD TAHFIZ DARUL MAKMUR LAWAS ON PART OF LOT 2882, BLOCK 6, LAWAS LAND DISTRICT, LIMBANG DIVISION

PACKAGE 7: BUILDING PROJECTS IN LAWAS DISTRICT
PROPOSED CONSTRUCTION OF NEW TADIKA HIKMAH ON LOT 1659, BLOCK 6, LAWAS LAND DISTRICT, LIMBANG DIVISION

PACKAGE 9: RECREATIONAL FACILITIES IN LAWAS DISTRICT
PROPOSED PATARIKAN TOURISM FACILITIES AT KAMPUNG PATARIKAN, LAWAS LAND DISTRICT, LIMBANG DIVISION

PACKAGE 1: ROAD INFRASTRUCTURE PROJECTS IN BUKIT GORAM / KATIBAS / NGEMAH / MACHAN

PROPOSED CONSTRUCTION OF NG MACHAN BRIDGE, JALAN ULU MACHAN



Project Summary:

Construction of 130-metre reinforced concrete bridge across Sungai Kanowit.

Bore piling works and construction of the embankment slab.

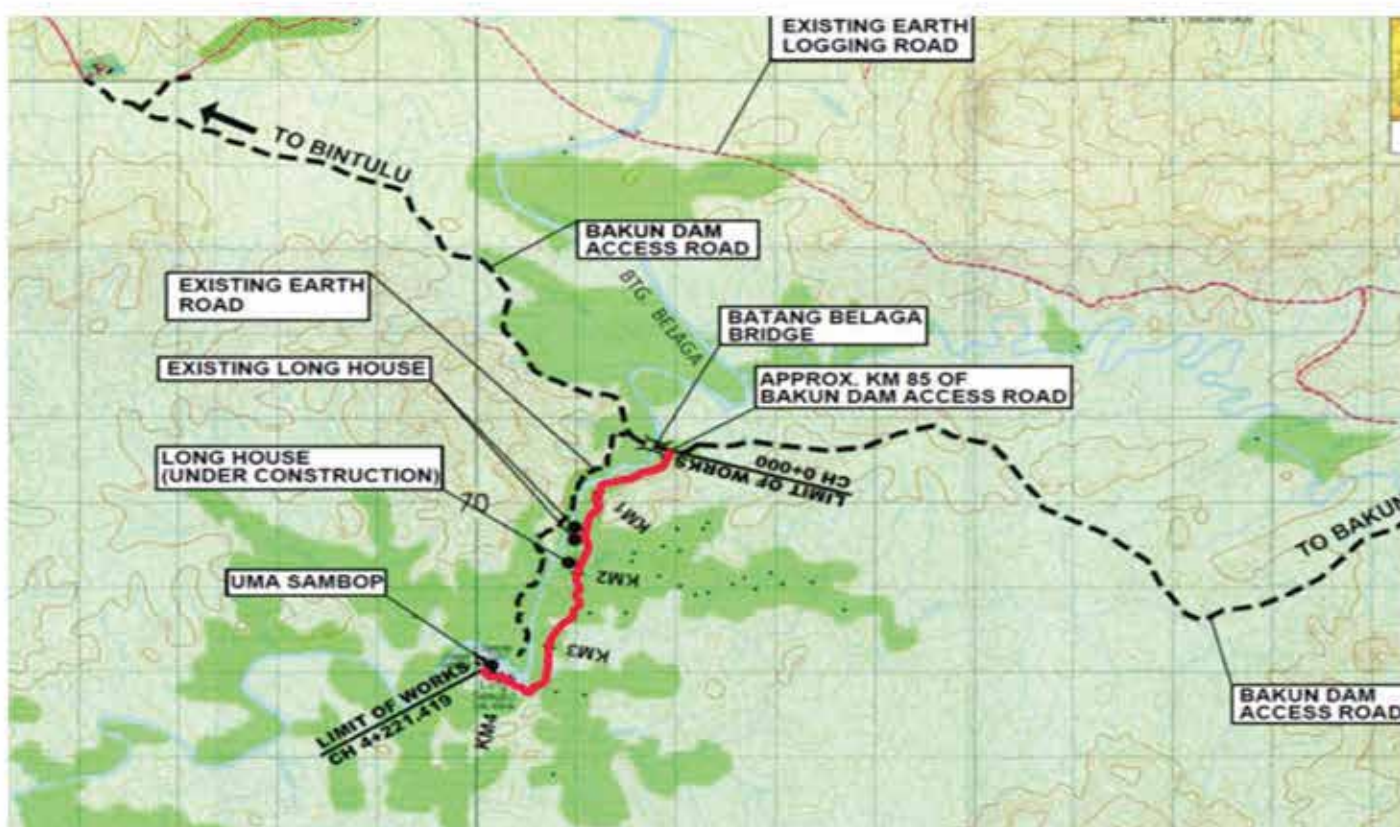
Upgrade of 9.5km existing road to R1 Standard.

Fabrication of reinforcement cages for I-Girders and concreting in progress.



PACKAGE 3: ROAD INFRASTRUCTURE PROJECTS IN BELAGA / MURUM

PROPOSED CONSTRUCTION OF ACCESS ROAD TO UMA SAMBOP



Project Summary:

Upgrade of 4.3km existing earth road linking the Batang Belaga bridge to Uma Sambop, in Belaga.

The road to serve Uma Sambop Batu Pilau and Uma Sambop Long Semutut settlements.

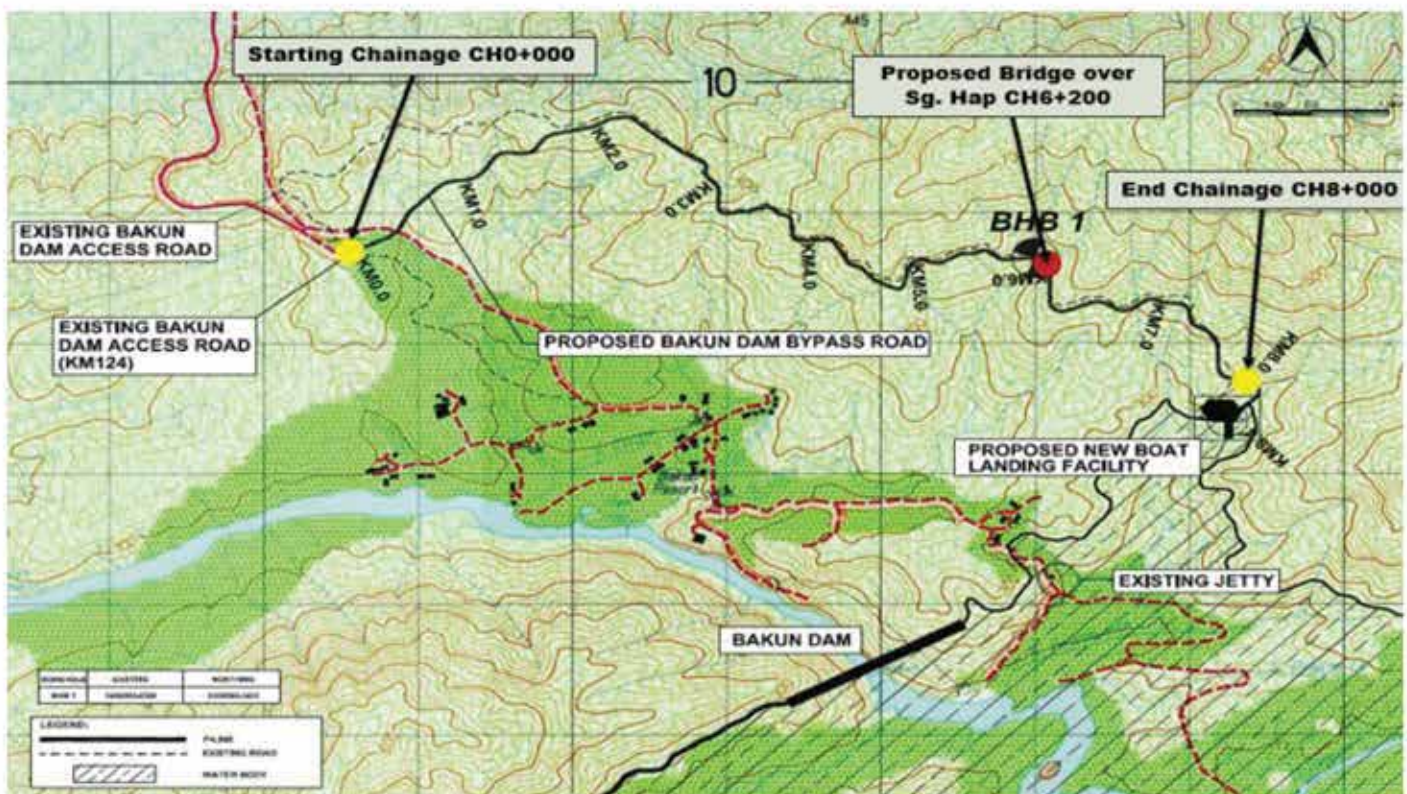
Land acquisition works underway.

The road will connect to the Bakun Access Road that leads to Bakun Hydroelectric Plant (HEP).



PACKAGE 3: ROAD INFRASTRUCTURE PROJECTS IN BELAGA / MURUM

PROPOSED CONSTRUCTION OF BAKUN DAM BYPASS ROAD



Project Summary:

Upgrade of 6.15km ex-logging road to R1 Standard asphaltic concrete road.

Construction of 2.7km new R1 Modified Standard road.

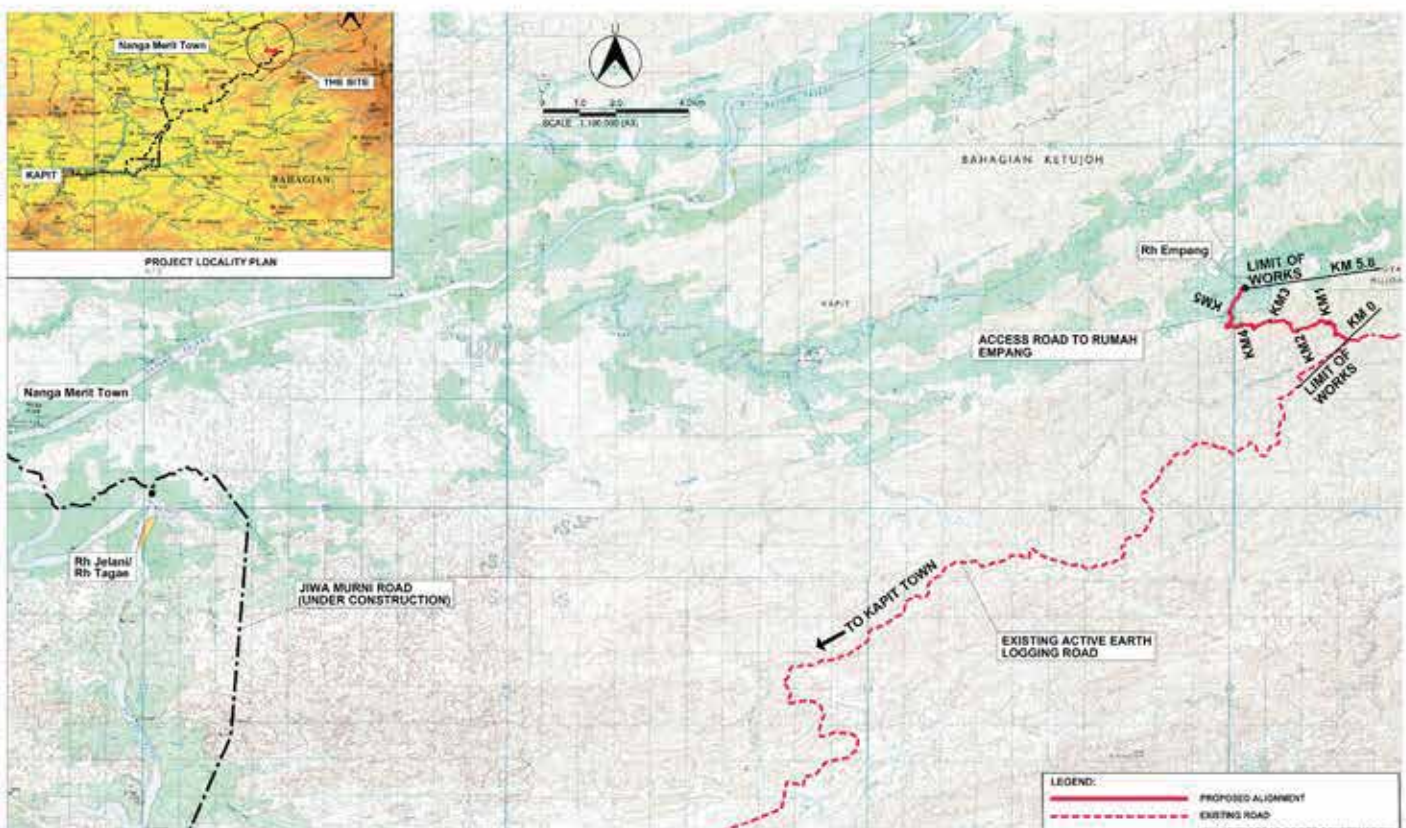
Construction of a 57-metre reinforced concrete bridge over Sungai Hap.

Road to link to proposed new boat-landing facility.



PACKAGE 3: ROAD INFRASTRUCTURE PROJECTS IN BELAGA / MURUM

PROPOSED UPGRADING OF EX-LOGGING ROAD FROM PROPOSED JIWA-MURNI ROAD TO RUMAH EMPANG AND SETTLEMENT NEAR BATANG RAJANG (PHASE 1)



Project Summary:

Upgrade of existing 5.82km earth road to Rumah Empang to reinforced concrete road.

Existing earth logging road link to Kapit Town.

Land acquisition for the first 2km of road completed.



Slope cutting and excavation for berm drains are currently in progress.

ROAD INFRASTRUCTURE PROJECT FOR ACCESS ROAD TO BALEH DAM, IN THE KAPIT DIVISION





A 73km road network from Nanga Mujong-Putai in Kapit to the Baleh Dam and Hydroelectric Plant is almost completed with the construction progress achieving more than 90%.

The 1,285 MW dam in Sungai Dapu, in central Sarawak is scheduled for completion in 2026. With the access road built to reach the dam, the surrounding areas will be opened up where remote villages in the area, previously only accessible by river, will be connected to Kapit town through paved roads.

The Sarawak government through Sarawak Energy Bhd (SEB) is undertaking the construction of the dam, while the road is being implemented by the Federal Government.

Construction for the RM1.419 billion R3 standard road began in May 2016. It comprises 15 packages involving five contractors. The road network includes 27 bridges and cuts across hilly and difficult terrain.

The road network is expected to open up new economic activities in the Baleh and Kapit hinterland region for agriculture and commercial forestry, creating jobs and business opportunities for local residents.

PACKAGE 3: ROAD INFRASTRUCTURE PROJECTS IN LONG SILAT / LONG JEKITAN / LONG LELLANG

PROPOSED IMPROVEMENT AND CONSTRUCTION OF ROAD TO LONG SELAAN AND LONG MOH, MIRI DIVISION



Project Summary:

Improvement of 16km existing earth road to Long Selaan.

Construction of 8.2km new road linking Long Selaan with Long Moh.

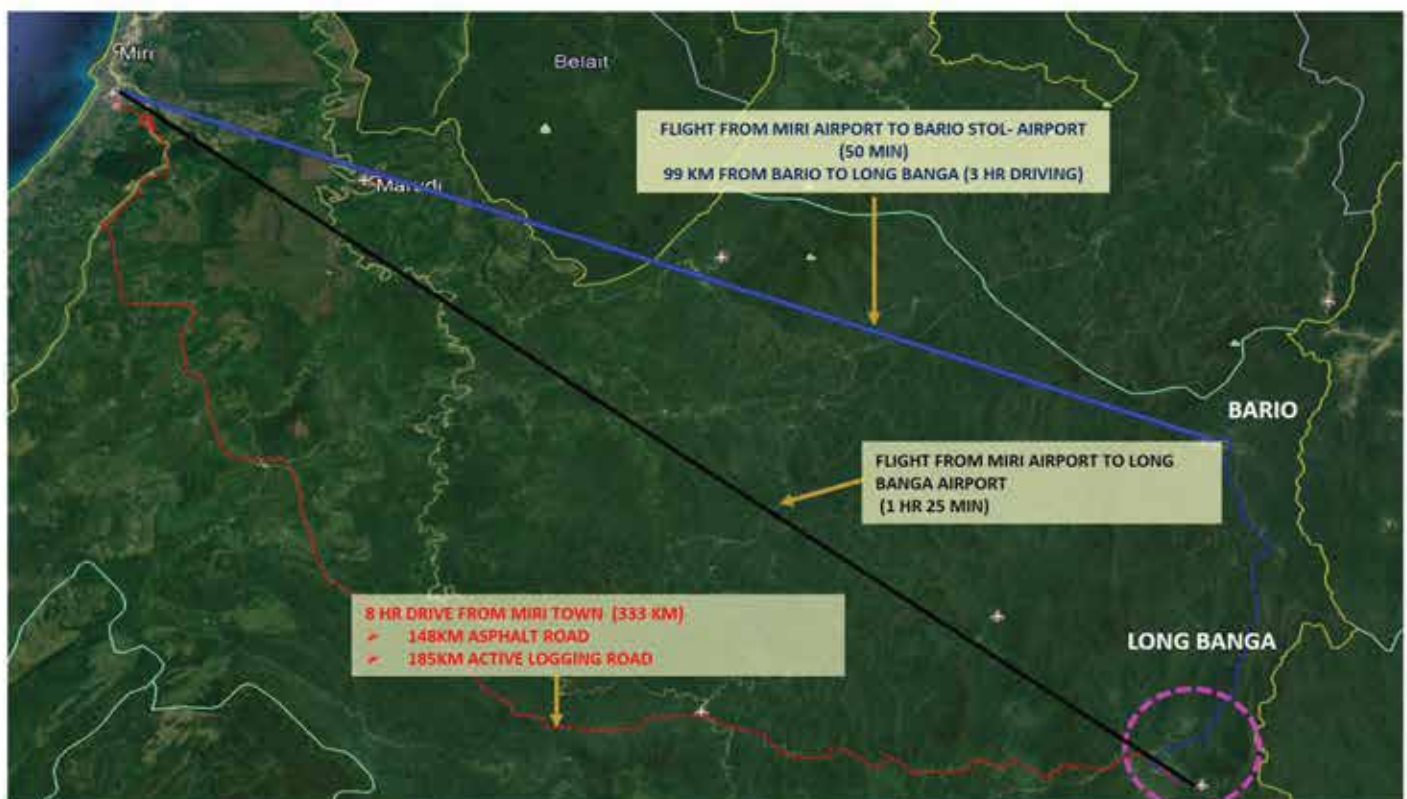
Construction of 0.25km spur road to SK Long Moh.

Road improvement of 0.4km earth road to Long Moh to R1 Modified Standard.



PACKAGE 4: ROAD INFRASTRUCTURE PROJECTS IN LONG BANGA / IHAS / BARIO

PROPOSED IMPROVEMENT OF EXISTING ROAD FROM LONG BANGA JUNCTION TO PA DALIH, MIRI DIVISION (SECTION A)



Project Summary:

Upgrade of 26.1 km existing earth road to R1 Standard.

Soil investigation works (12 boreholes, 87 Mackintosh Probe Tests).

Dialogue between Land & Survey Miri Division and local villagers conducted.

Maintenance of existing road to ensure continuous vehicular traffic movement.

PACKAGE 4: ROAD INFRASTRUCTURE PROJECTS IN LONG BANGA / IHAS / BARIO

PROPOSED IMPROVEMENT OF EXISTING ROAD FROM LONG BANGA JUNCTION TO PA DALIH, MIRI DIVISION (SECTION B)



Project Summary:

Upgrading of 29.2km existing earth road to R1 Standard.

Soil investigation works (11 boreholes, 92 Mackintosh Probe Tests).

Maintenance of existing road to ensure continuous vehicular traffic movement.

Construction of road side drains, slope drainage & HDPE pipe culverts.

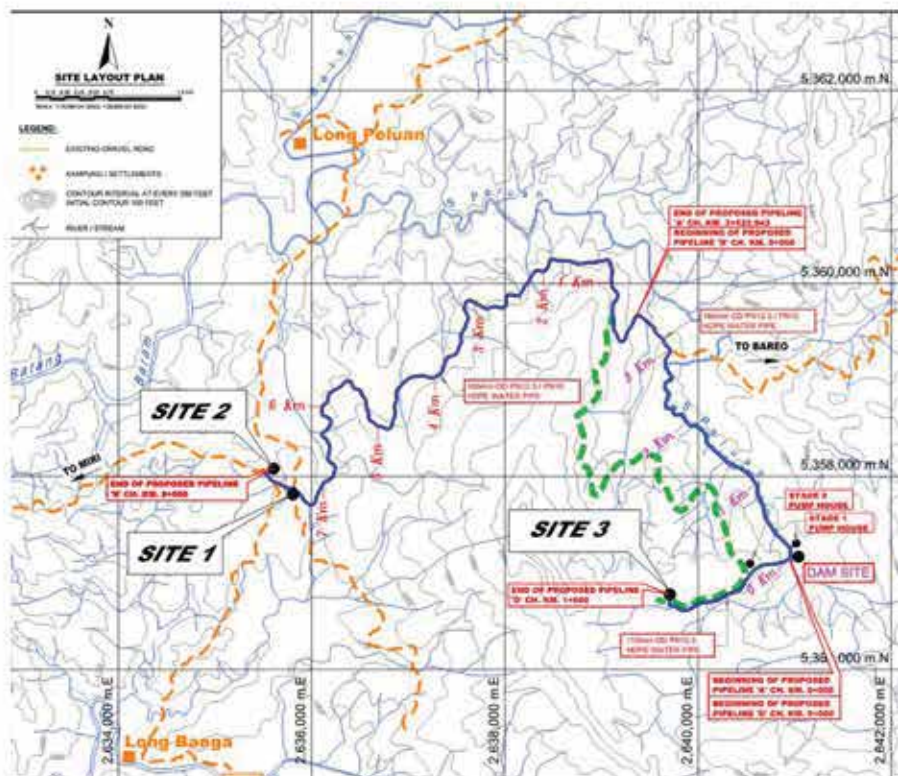


PROPOSED IMPROVEMENT OF EXISTING ROAD FROM LONG LAMA TO LOGAN SIBONG, MIRI DIVISION



Crop counting in progress, expected to be completed early 2021.

INTEGRATED HIGHLAND AGRICULTURE STATION (IHAS) IN ULU BARAM, MIRI





Construction for the Integrated Highland Agriculture Station (IHAS) has been completed in Baram, in the region overseen by HDA. The project was completed in February 2020 after two years of construction at the cost of RM30.8 million.

IHAS serves as bio-tech research centre which also develops high-value downstream agro-food processing and manufacturing in collaboration with companies for the export markets. The centre aims to increase overall food self-sufficiency, planting high-value crops for export and enhancing efficiency of logistic support and assist in poverty eradication.

The programmes to be launched will increase participation from the rural communities and agro-entrepreneurs. Their focus will be improving efficient logistic services with the availability of excellent post-harvest handling facilities and connectivity to and from international markets.

In addition to being a research centre, IHAS will serve as a product collection centre with chilling and packaging facilities for the Long Banga, Long Beruang and Long Peluan areas. With about 625ha of land designated by the State Government, IHAS will be developed as a nucleus for Proposed Baram Agro-Park (BAP) that focuses on sub-temperate, high-value agriculture produce. The objective is for IHAS to be comparative to Kundasang in Sabah or Cameron Highland in Pahang.

IHAS will be used to carry out agricultural activities for the purpose of research and development. The site also serves as Department of Agriculture (DOA)'s office and training centre for the agriculture development activities within Ulu Baram area. The centre also contains DOA's staff quarters, barracks and storage area for DOA's crops and materials.

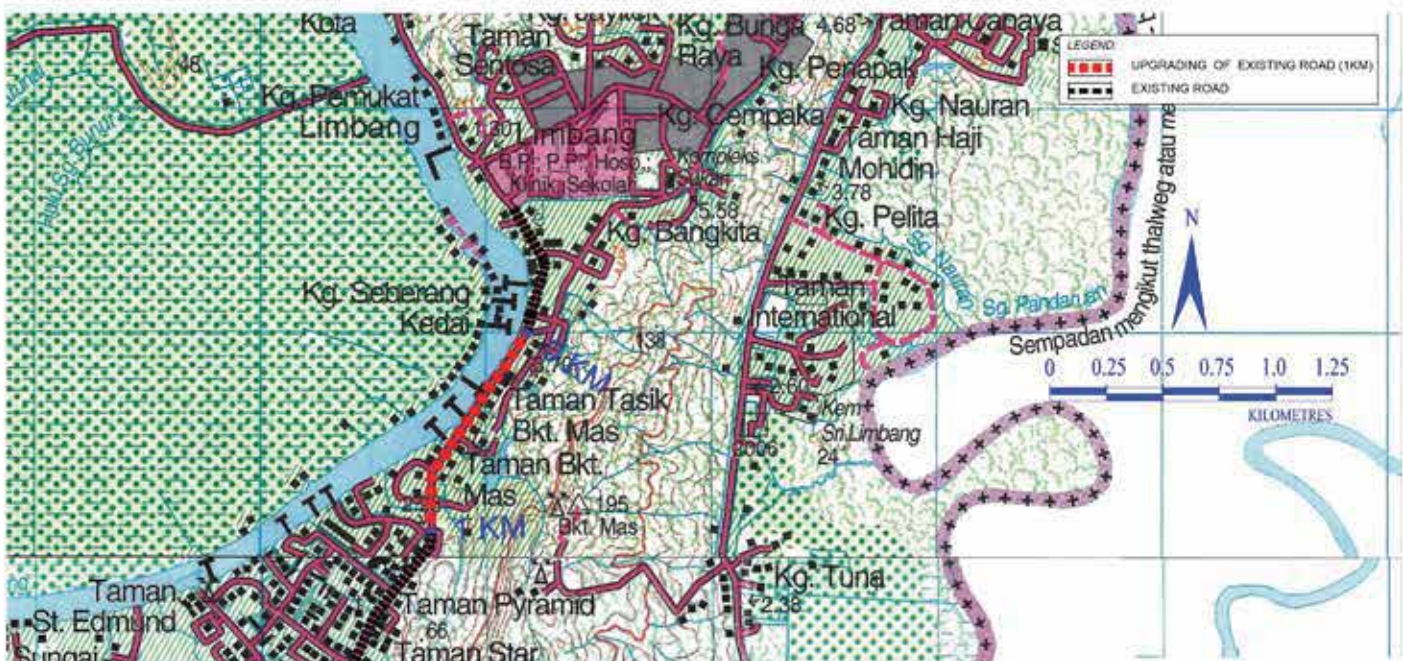
**PROPOSED CONSTRUCTION OF NEW ROAD FROM
BUKIT LUBOK TO KAMPUNG SEBERANG KEDAI,
LIMBANG DISTRICT, LIMBANG DIVISION**



Using amphibious excavator / lighter excavator and tree trunks to solidify soil surface.

PACKAGE 1: ROAD INFRASTRUCTURE PROJECTS IN LIMBANG DISTRICT

PROPOSED UPGRADING OF EXISTING TEDUNGAN-PANDARUAN ROAD, LIMBANG DISTRICT, LIMBANG DIVISION



Project Summary:

Upgrading of 1.1km existing road into dual carriageway of JKR U3 Standard.

Demolition work for existing drains and excavation work for new drains.

Demolition of an existing tennis court has been demolished to make way for construction works.

Construction of temporary access road to ensure continuous vehicular traffic movement.



PACKAGE 11: PROPOSED REPAIR AND IMPROVEMENT TO MOST DILAPIDATED RURAL SCHOOLS IN N.80 BATU DANAU, LIMBANG DISTRICT

PROPOSED REPAIR AND IMPROVEMENT OF 13 SCHOOLS IN N.80 BATU DANAU, LIMBANG DISTRICT, LIMBANG DIVISION (PHASE 1)



Project Summary:

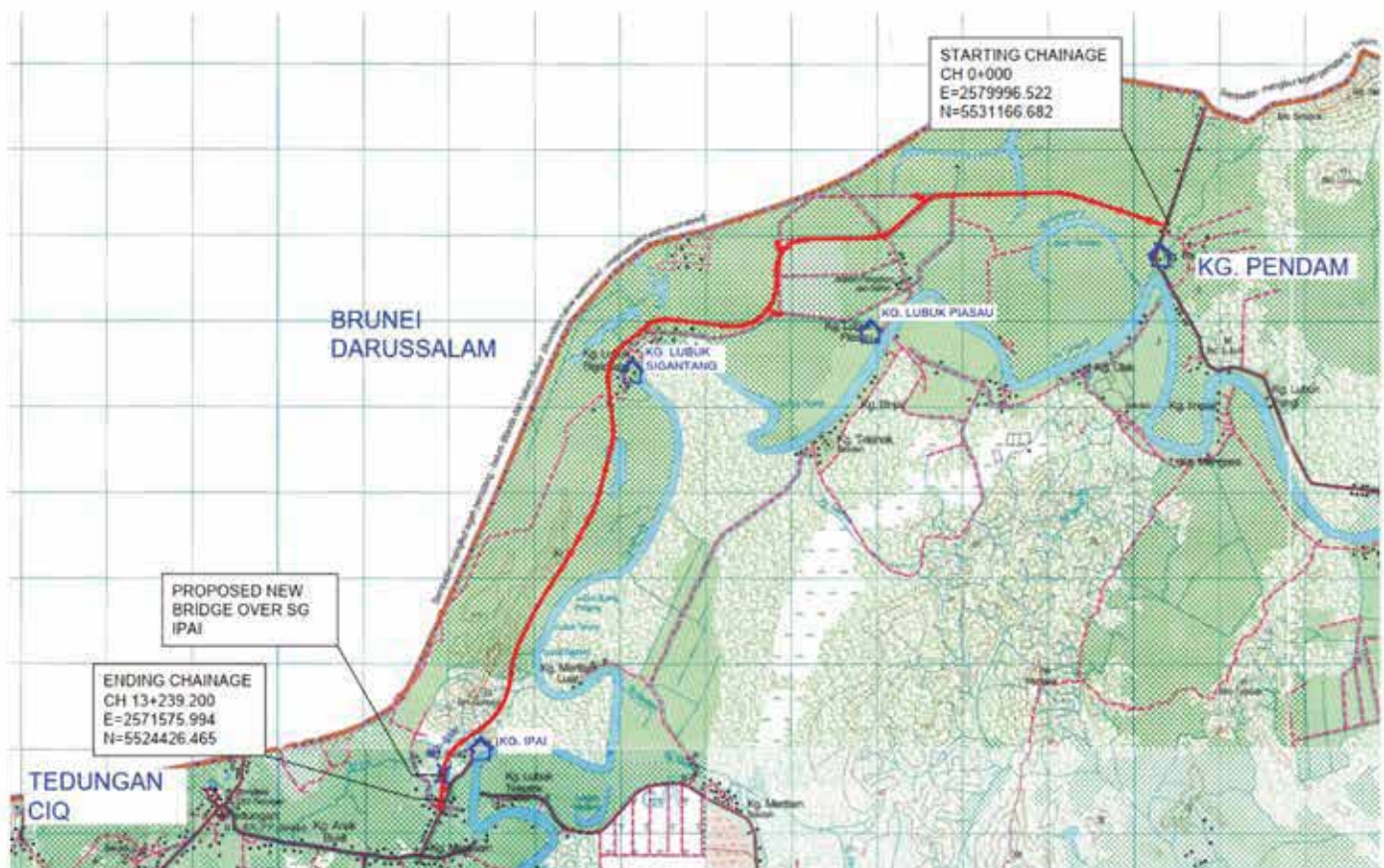
Repair and improvement to SK Long Napir, SK Bukit Batu, SK Melaban, SK Kuala Medalam, SK Nanga Medamit, SK Ulu Lubai, SK Nanga Merit, SK Kuala Penganan, SK Menuang, SK Ukong, SK Tedungan, SK Batu Danau and SK Pengkalan Jawa.

Construction works on new quarters, dining halls and toilet blocks.

Upgrade and repair work on dormitories, kitchens, classrooms and administrative blocks.

PACKAGE 1: ROAD INFRASTRUCTURE PROJECTS IN LIMBANG DISTRICT

PROPOSED UPGRADING OF EXISTING AND CONSTRUCTION OF NEW ROAD FROM KAMPUNG PENDAM TO KAMPUNG IPAI, LIMBANG DISTRICT, LIMBANG DIVISION



Project Summary:

Upgrade 7km existing earth road to R3 Standard.
Construction of 6km new R3 Standard road.

Soil investigation works (54 Mackintosh Probe Tests and 23 boreholes).

Construction of reinforced concrete bridge crossing Sungai Limbang.



SPECIAL HIGHLIGHTS

PROPOSED NORTHERN COASTAL HIGHWAY FOR LIMBANG AND LAWAS WORK PACKAGES, UNDER NORTHERN REGION DEVELOPMENT AGENCY (NRDA)

The proposed 88km Northern Coastal Highway will cover the remaining Pan Borneo Highway Sarawak stretch through Limbang and Lawas. The project will upgrade the current road status of single carriageway and greenfield areas to a JKR R5 Standard dual carriageway highway.

Currently, the 4-lane dual carriageway of JKR R5 Standard Pan Borneo Highway Sarawak Phase 1 project covers a total distance of 786.41 km, from Telok Melano to Pujut Link Road in Miri. The Northern Coastal Highway will provide road users with safe, time-saving and seamless travel across Sarawak, connecting through Brunei, and onwards to Sabah.

The highway will have 3m of future utility corridors on each side. It is designed to cater for both future traffic and utility needs, making it 34m in width, generally 6m wider than the usual R5 Standard road formation width.

The original scope for the Northern Coastal Highway project for Limbang and Lawas was approved by the State Planning Authority (SPA) on June 17 this year and issued to RECODA the following week on June 24. The alignment consists of 2 sections namely - Limbang section (44km) and Lawas section (43.5km).

Each Limbang and Lawas section is subdivided into 2 work packages namely:

1. Limbang Work Package Section 1;
2. Limbang Work Package Section 2;
3. Lawas Work Package Section 1;
4. Lawas Work Package Section 2.

The project will comprise a total of:

1. 32 major junctions;
2. 10 pedestrian bridges;
3. 18 bridges;
4. 8 interchanges;
5. 4 flyovers (overpass);
6. 3 rest & service areas;
7. 2 roundabouts;
8. 2 river diversions.



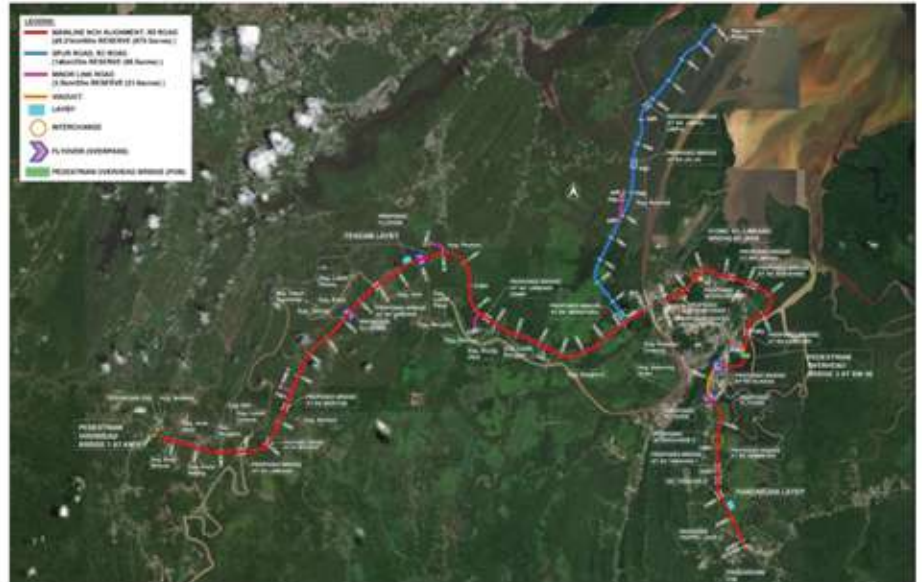
Limbang Town - Overall View of Bukit Mas Viaduct



Lawas Town - Bandar Lawas Bridge (Towards Trusan Direction)

Limbang Section

The road alignment for Limbang Section 1 will begin at Tedungan Customs, Immigration, Quarantine and Security (CIQS) Complex. It will then curve northwards to Kampung Pendam to be linked to the planned Pendam-Lumapas CIQS at the Bruneian border. It will pass through Kampung Gadong before coming to the Sungai Limbang Bridge, which is currently under construction under JKR. This 27km road alignment will be constructed over 100% of greenfield sites, where most of the areas are wet and low lying such as Meritam and Pendam. The highway needs to be built on a 3m or higher embankment to ensure that the pavement is above flood level.



Proposed Alignments For Limbang Sections 1 & 2

After crossing the Sungai Limbang Bridge, the road alignment for Limbang Section 2 starts with two junctions entering Limbang town. It will then curve southwards to align in between Bukit Mas and the Bruneian border, before linking to Pandaruan CIQS. Along the way, 4 interchanges will be constructed to allow travellers to enter and exit the Limbang town.

Limbang town has a special summit called Bukit Mas, which is a 210m high jungle-clad limestone outcrop that dominates the town scenery. Its summit offers an excellent view of nearby Brunei and is accessible via a steep road leading off Jalan Pandaruan, or by foot via a long stairway from Lake Garden at the eastern end of the town.



Proposed Alignment For Lawas Section

To conserve Bukit Mas, the road alignment will be built on a viaduct, where the alignment begins to elevate after crossing the Sungai Nuanan bridge. The viaduct will link to a flyover at Jalan Pandaruan and at the gully of Bukit Mas. It will cross over both Jalan Pandaruan and Lapangan Rekreasi Limbang before descending. The last 5km of the road will pass through a greenfield site before arriving at Pandaruan CIQ. With only 17km of road, this alignment consists of 14 crossing structures, including bridges, interchanges, flyovers and a viaduct.

Lawas Section

The road alignment for Lawas Section 1 will begin at Mengkalap CIQS and will have two major river crossing bridges at Sungai Siang Siang and Batang Trusan. Lawas Section 1 involves the upgrading of the existing single carriageway road to a dual carriageway road with future utility corridors on both sides.

The soil condition or old landfill alongside the existing single carriageway is poor and contrary to treated existing roads. Careful geotechnical treatment is designed to avoid potential road pavement failure. Other than that, 50% of the Lawas Section 1 road alignment will involve slope cutting due and treatment to undulating terrain. This section will pass through several residential and public areas, where several Pedestrian Overhead Bridges will be constructed along this alignment, along with one Rest and Service Area. The 22km Section 1 road alignment will end after the Kampung Gelugus Interchange.

As for Lawas Section 2, the road alignment will begin with a reduced traffic speed of 40km/hr prior to entering the Lawas town to ensure safe, smooth and regulated traffic movement. An 'urban road' design concept is used to be pedestrian friendly and will be in line with the aesthetics of the surrounding road furniture, such as traffic barriers, street lighting poles and pedestrian paths.

After Lawas town, the road alignment curves northward and arrives at the Kuala Lawas Bridge, which spans 900m in total length. The bridge, which is under construction, has beautiful and distinct architectural features – 4 pillar towers connected with an arc at each support. To add to the aesthetics, both sides of the bridge will have Planar Steel Structure connecting each tower. After this iconic bridge, the final 8km of the road alignment will be built on a greenfield site before finally reaching Merapok, which borders Sabah.

Proposed Northern Coastal Highway Project Composition

Work Package	Work Package Contractor (WPC) Description	Length (km)
Limbang Works Package 1	Tedungan Custom, Immigration and Quarantine (CIQ) to Limit of Works Sungai Limbang Iconic Bridge	26.3km
Limbang Works Package 2	Signalised Jalan Batu Round Junction to Pandaruan CIQ	17km
Lawas Works Package 1	Mengkalap CIQ to Banting Roundabout	25km
Lawas Works Package 2	Banting Interchange to Merapok CIQ	18km

Value Labs

The Value Assessment (VA) Lab for the project held in Kuching from 23rd to 25th September, 2020, was participated by consultants and stakeholders to discuss the highway's alignments, spur roads and other project needs. The revised alignments were approved by the State Planning Unit on 13th October, 2020.

A pre-Value Engineering Lab was subsequently held from 21st to 23rd December 2020, with the Value Engineering Lab to be held in early 2021. The labs are to determine the best means to manage and implement the project, while optimising costs.

Conclusion

Each section of the Northern Coastal Highway is unique and specially designed to best suit the local socio-economy, at the same time providing a high-specification highway to connect Sarawak, Brunei and Sabah. Designers have to overcome various challenges, which are:

1. Limbang and Lawas locality challenges, such as the availability of materials and machineries.
2. Construction over poor foundation materials such as organic soils and old landfills.
3. Right-of-way restrictions including construction in urban areas and proximity of existing structures.
4. Dealing with stricter environmental and safety regulations.
5. Expectations of stakeholders.

“

The project is expected to benefit other proposed developments in the northern region, such as the proposed oil refinery in Lawas and tourism in Limbang, said Northern Region Development Agency (NRDA) Chairman Datuk Amar Awang Tengah Ali Hasan.

VALUE ASSESSMENT (VA) LAB FOR THE NORTHERN COASTAL HIGHWAY (NCH) PROJECT

The Value Assessment (VA) Lab for the Northern Coastal Highway (NCH) Project was held from 23rd to 25th September, 2020 at the Penview Convention Centre in Kuching, Sarawak. The VA Lab was to determine and confirm the project scopes, estimate the project cost, and to agree on the suitable alignment, project inventories, design standards, regulatory guidelines and requirements.

It was attended by more than 180 participants from local stakeholders, RECODA's officials, consultants and Project Management Consultant (PMC) Maltimur Resources Sdn Bhd. The lab began with opening remarks by RECODA CEO Datu Haji Ismawi Haji Ismuni, followed with presentations by the lead civil & structural (C&S) consultants of the Limbang and Lawas sections regarding the general design standards, proposed alignments, project inventories, architectural works, mechanical & electrical design requirements, and regulatory guidelines.

Brainstorming Sessions on 'Project Musts'

This was then followed by brainstorming sessions on items for 'Project Musts' in the information phase and 'Can We' ideas in the Function Analysis and Creativity Phase.

The phases of the VA Lab were:

Information	Understanding the project objectives
Function analysis	Determine, review and analyse the functions to achieve the objectives
Creativity	Using creative thinking to identify alternative methods for project implementation
Evaluation	Using a systematic process to evaluate/select the creative ideas
Development	Formulate and develop the selected ideas into proposals supported by documents and calculations
Presentation	Preparation of reports and presentation

Source: Maltimur Resources Sdn Bhd

The VA Lab processes were carried out in accordance with the 'Implementation Guidelines For Value Management' published by the Economic Planning Unit in the Prime Minister's Department, Malaysia.



Function Analysis and Creativity – 'Can We' Questions

The 'Can We' question is a technique to encourage and enable participants to generate the ideas using creative thinking for discussion on: requirements that do not meet 'Project Musts'; requirements that may not comply with design criteria; suggestions for recommendations; and design options or alternative solutions.

The 'Can We' questions stimulated the discussion to provide comprehensive ideas so that the discussion can run smoothly and able to meet the objectives. A total of 56 'Can We' ideas were generated and discussed during the lab.

Among the 'Can We' ideas were: spur roads; pedestrian overhead bridges; bus shelters; layby; rest & service area; viaduct at Bukit Mas, Limbang; and digital advertising board.

The involvement of elected representatives and other stakeholders in the VA Lab ensured that the project is thoroughly planned without leaving out the socio-economic impact on local residents. Northern Region Development Agency (NRDA) Chairman Datuk Amar Awang Tengah Ali Hasan, who officiated the closing of the VA Lab, called for the project to be delivered on time with the most optimised cost.

Following this, a Pre-Value Engineering (VE) Lab was held from 21st to 23rd December, 2020, at the same venue in preparation for the VE Lab proper set to be held in early 2021.

The VE Lab is to identify issues and reduce costs, while improving on function and quality and aims to meet project requirements at the lowest possible cost.

These include a focus on material logistics, construction methods, site limitations or restrictions, planning and organisation, reduction in life cycle costs, improvement in quality and reduction of environmental impacts.



WENAN STEEL INTEGRATED STEEL PLANT IN SAMALAJU INDUSTRIAL PARK (SIP)

Wenan Steel (Malaysia) Sdn Bhd has received the green light this year to proceed with plans for an integrated steel plant in the Samalaju Industrial Park (SIP), with an installed capacity of over 10 million tonnes per annum.

With the approval of the Ministry of International Trade and Industry (MITI) on August 19, 2020, Wenan Steel obtained manufacturer's license under the Industrial Coordination Act 1975 (Act 156) to produce iron ore pellets, slabs, billets, hot rolled coils / sheets, steel wire rods, coke, slags, tar, crude benzene, sulfur, oxygen, nitrogen and argon.

After its submission of the Environmental Impact Assessment Report, Wenan Steel is set to begin earthworks on the 806ha site at SIP by early 2021. The land application was approved by the State Planning Authority in July, 2017.

The Wenan Steel project was conceived when the Sarawak government signed a Memorandum of Understanding (MoU) in Hubei, China on August 28, 2016 with Hebei Xinwuan Steel Group and MCC Overseas Ltd to conduct preliminary feasibility studies for the development of a steel plant in Sarawak.

The proposed US\$3 billion (RM13 billion) is expected to be the largest foreign direct investment (FDI) in the state. MCC's sister company, Metallurgical Corp of China Ltd will be the engineering, procurement and construction contractor for the Wenan Steel project.

According to MITI requirements, the total full-time employment of the company must be at least 60% comprising Malaysians from the first year of production to the fifth year of production. The percent of total employment of Malaysians in the sixth year of production and beyond shall be reviewed subject to current policies and procedures at the time.

Wenan Steel is to train Malaysians so that the transfer of technology and expertise can be channeled at all levels of positions.

Its core business activity is operating an integrated steel plant ranging from the processing of iron ore (raw materials) till the finished steel products. These steel products would be mainly for the export market. Expected jobs to be created are 5,000 at the construction stage and 350 during its operations.



“

The company is allowed to produce products with maximum capacity and maximum quantity of annual local sales as well as the use of 'steel scrap' as recommended in the letter of undertaking submitted by the company via reference letter:

Table 1: Schedule Maximum Production Capacity And Maximum Quantity Of Local Sales

Finished Product	Maximum Production Capacity	Annual Sales Quantity	Maximum Annual Local Sales Quantity
Slabs	4,200,000 MT	700,000 MT	10% of annual sales capacity or 70,000 MT whichever is lower (Sabah & Sarawak only)
Billets	1,500,000 MT	1,000,000 MT	10% of annual sales capacity or 100,000 MT whichever is lower (Sabah & Sarawak only)
Hot Rolled Coils / Sheets	3,500,000 MT	3,500,000 MT	20% of annual production capacity or 700,000 MT whichever is lower (Peninsular Malaysia, Sabah and Sarawak)
Steel Wire Rods	500,000 MT	500,000 MT	10% of annual production capacity or 50,000 MT whichever is lower (Sabah & Sarawak only)

Source: MIDA, Wenan Steel (Malaysia) Sdn Bhd

According to MIDA requirements, Wenan Steel is not allowed to obtain “steel scrap” from the local market. company must import 100% of the steep scrap requirements for its production purpose while the use of “s scrap” in the production of crude steel is up to 20% while the rest should use “iron ore”.

Wenan Steel can only use “blast furnace” technology in carrying out integrated iron and steel projects proposed. Any technological changes or changes require written approval from MITI and the Malaysian Investment Development Authority (MIDA).

The long-term social benefits include promoting regional economic development with annual sales of US\$3.2 billion generating jobs, promoting the development of port trade, developing local supply chains by awarding contracts to local contractors and suppliers.

RECODA DEVELOPS ORGANISATIONAL ANTI-CORRUPTION PLAN (OACP)

RECODA has embarked on developing its Organisational Anti-corruption Plan (OACP) for 2021 to 2025, in line with the Sarawak Government's emphasis and strong commitment to integrity and transparency in its civil service.

The State Integrity and Ombudsman Unit (UNION), which was formed under the leadership of Chief Minister Datuk Patinggi Abang Johari Tun Openg on 1st February 2018, marked a milestone for Sarawak as it became the first state in Malaysia to have an integrity unit in the office of a Chief Minister.

The OACP is an anti-corruption policy document at the organisational level, aimed to address the concerns and weaknesses of governance, integrity, and anti-corruption within the organisation.

Towards this end, RECODA held a workshop from 21st to 23rd December 2020, involving in-depth discussions between department heads and officers of all levels. During the workshop, each department conducted evaluations by considering internal and external risks of corruption.

The development of OACP included data analysing, identifying leakages or weaknesses in governances, corruption-prone activities, scenario planning, and the development, monitoring & evaluation of the action plan.

This risk assessment was used to establish appropriate processes, systems and controls to mitigate governance and integrity issues the statutory body may be vulnerable to.

Five priority areas were identified for planning: Procurement; Project Management; Finance; Administration; and Investment Promotion.

During his closing speech, RECODA CEO Datu Ismawi Ismuni maintained that it is important to monitor the compliance of rules and regulations in order to prevent the occurrence of misconducts or ethics violations.

Corruption, he said, arises due to three main weaknesses: Weak internal controls; Poor enforcement; and Acceptance culture - or a culture of unquestioning acceptance of unethical acts.

"The successful implementation of the OACP and its continuing effectiveness will largely depend on the commitment of leadership. This requires hands-on management, follow-up action and the support and participation of officers of all levels," he said.

RECODA's OACP is expected to be finalised and approved by early 2021.

The OACP is part of the mandatory initiatives under the National Anti-Corruption Plan (NACP), which was launched in 2019 with the aim of building a corrupt-free nation that upholds transparency and accountability.

UNION has also taken the step in collaborating with the Malaysian Anti-Corruption Academy (MACA) by introducing a programme to train Certified Integrity Officers (CelOs) to be facilitators to assist with the development of OACP in various organisations.



“The successful implementation of the OACP and its continuing effectiveness will largely depend on the commitment of leadership. This requires hands-on management, follow-up action and the support and participation of officers of all levels,**”**

The 8-Step Guide For Developing An Organisational Anti-corruption Plan (OACP)

Step 1: Getting the Approval of the Head of Organization
Step 2: Data Analysis (Soft and Hard Data)
Step 3: Setting the Context - Situational Analysis of Corruption Issues and Level of Integrity
Step 4: Identifying Corruption Risk
Step 5: Determining Priority Areas
Step 6: Scenario Planning
Step 7: Preparing Strategies and Action Plan
Step 8: Determining a Monitoring and Evaluation Mechanism

Source: The National Centre For Governance, Integrity And Anti-corruption (GIACC)



RECODA'S TRANSFORMATIONAL JOURNEY

This year, RECODA embarked on a recruitment drive to source for new talents to deliver its aspirations and goals.

To better serve RECODA's expanding roles, the statutory body is restructuring to adopt a new Scheme of Service, along with a new performance management system to foster a high-performance culture.

RECODA's responsibilities expanded in 2018 when the SCORE boundary was extended to include the Northern Region, which comprises of Miri and Limbang Divisions, covering a total area of approximately 100,000 km² from 70,709 km² originally.

RECODA's role further evolved this year when it shifted from a coordinative model to a monitoring and implementation model, whereby it is mandated to ensure the timely implementation of SCORE projects, which will in turn bring investments to the state.

In addition to driving project delivery excellence, it needs to put in place socio-economic projects to bridge the divide between rural and urban communities.

Given these objectives, RECODA faced challenges internally to achieve them due to its organisational structure, remuneration competitiveness, performance system and talent acquisition.

In essence, the solution is to hire sufficient and right manpower to ensure expeditious and efficient mobilisation of projects and optimise the use of the state's natural resources, including hydropower, to facilitate the development of SCORE.

Manpower is also needed to plan for the development of SCORE to gain investors' confidence as well as to optimise a rapid and profitable growth, implement plans and projects for the development of SCORE and to service SCORE investors and clients.

To this end, RECODA's Board approved the new Scheme of Service on 15th July 2019, after which the MMKN (Majlis Mesyuarat Kerajaan Negeri or the State Cabinet) green-lighted the scheme on May 4, 2020.

In a subsequent townhall session on 23rd June 2020, RECODA employees were briefed on the new scheme of service, which is a total remuneration package equally competitive to other industry players. Employees then received their letters of offer on 25th June 2020.

RECODA has since put in place a comprehensive organisation structure, rewards philosophy, performance management and talent framework.

Project delivery excellence meant RECODA had to attract suitable talents. Hence, it needs to ensure a competitive edge in order to attract and retain the right talents and expertise.

The restructuring resulted in a revised and more competitive remuneration philosophy, a measurable and comprehensive performance management framework, de-centralised authority and improved clarity in terms of the roles of officers within RECODA.



Purpose Driven

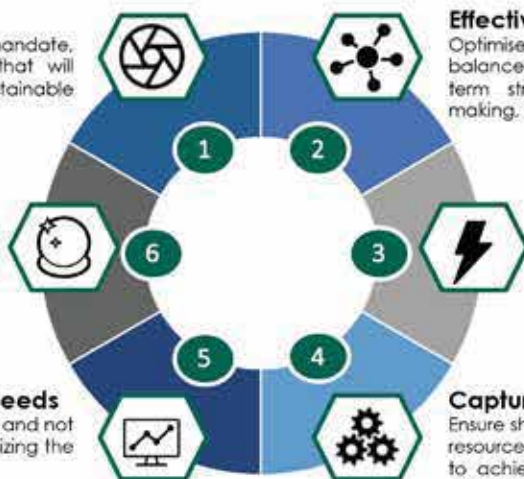
Consider RECODA's development mandate, purpose, and critical capabilities that will transform Sarawak into a sustainable competitive region for investment

Clarity in Roles & Accountabilities

Ensure clarity of mandate and roles minimising role duplication / overlaps (internally & externally) to allow focus in executing the development strategy

Designed Around Business Needs

Design roles based on business needs and not current people capabilities – emphasizing the need to recruit new talents



Effective Span of Control

Optimise CEO's span of control to enable balance between providing focus on long-term strategic planning & key decision making, while empowering direct reports

Speed & Responsiveness

Push decisions to lowest possible level to increase speed of decision making, accountability and feedback loop with customers and business partners (considers technology enablement as well)

Capture Synergies

Ensure short- and long-term synergies in effort, resources and costs can be further captured to achieve RECODA's aspirations (considers technology enablement as well)

KEY PRINCIPLES FOR THE DESIGN OF RECODA'S NEW ORGANISATION STRUCTURE

DIALOGUES & ENGAGEMENTS WITH STAKEHOLDERS



The Sarawak Government remains committed to developing remote rural areas, which are still in dire needs of proper roads, water and electricity supply. In order to expedite the development of these areas, the three development agencies Upper Rajang Development Agency (URDA), Highland Development Agency (HDA) and Northern Region Development Agency (NRDA), were set up with each of the agency helmed by a Deputy Chief Minister.

These initiatives to build infrastructures through the three Development Agencies under RECODA, is in line with the government's aim to ensure equitable distribution of wealth between urban and rural as Sarawak continues to progress towards a developed status by 2030.

Various engagements with stakeholders were held whereby RECODA carried out open and continuous dialogue to discuss and remedy issues.

This includes understanding the needs and concerns of locals and addressing them the best way.

In all, there have been a total of 70 dialogue engagements with stakeholders throughout the SCORE region.

For example, on 25th June 2020 a dialogue session was held in Long Wat and Long Tujang to brief affected landowners on land acquisition process which had to be carried out due to HDA road development project in these areas.

Officers from Land and Survey Department also briefed the landowners on crop counting survey and compensation procedures.

RECODA which was represented by HDA Regional Director, Samuel Belawan, meanwhile gave an overview on the roles of RECODA and HDA as well as the project development. Telang Usan State Assemblyman, YB Dennis Ngau was also present during this session.

Another dialogue was carried out with some 500 landowners from Sungai Asap on 17th August 2020 to brief them on the procedures of crop counting and compensation exercise due to land acquisition.

The land acquisition needed to be carried out to make way for the road upgrading work at Bakun Resettlement Scheme which will eventually provide the villagers with a better road access to their farms.

A crop counting exercise was carried out soon after the dialogue session after which compensation was made to the landowners.

STAKEHOLDERS ENGAGEMENT SESSIONS IN 2020

No.	Event	Date	Venue
1.	Lawatan Kerja YB Datuk Liwan Lagang, Menteri Muda Bekalan Elektrik Luar Bandar Sarawak	23rd - 24th January 2020	Uma Sambop, Bakun Dam
2.	Office Siting for HDA & Perbincangan Bersama Ketua Masyarakat Long Banga Mengenai Program IHAS Miri	28th - 31st January 2020	Long Banga, Miri
3.	Lawatan Kerja Ke Projek RMKe-11 Oleh YBrs. Setiausaha Persekutuan Sarawak Ke Kapit	4th - 5th February 2020	Projek Asas Ke Empangan Baleh, Kapit
4.	Dialog Penyukatan Bagi Projek Boulevard Road To Matadeng Industrial Park (Phase 1)	7th February 2020	Land and Survey Mukah
5.	Majlis Taklimat Projek Utiliti Rakyat dan Recoda Kawasan DUN N.65 Belaga dan DUN N.66 Murum Yang Akan Disempurnakan oleh YAB Ketua Menteri Sarawak	8th February 2020	Dewan Serbaguna, Sg. Asap
6.	Lawatan Tapak Bagi Program Jalan Luar Bandar (JBALB) Negeri Sarawak - Projek Naiktaraf Jalan Balak Ke Penempatan Semula Tegulang (fasa 5) di Kapit, Sarawak - Projek Naiktaraf Jalan Balak Ke Penempatan Semula Metalun (Fasa 6) di Kapit, Sarawak - Projek Naiktaraf Jalan Ke Lot Pertanian, Penempatan Semula Bakun, Sungai Asap, Murum Sarawak	11th - 12th February 2020	Kapit and Murum, Sarawak
7.	Bengkel Penyediaan Garis Panduan Pelaburan Sektor Agromakanan	20th - 22nd February 2020	Hotel Novotel, Melaka
8.	State Financial Secretary's Officer Scoreboard 2020 : Stakeholders Engagement Session	21st February 2020	Riverside Majestic Hotel, Astana Wing
9.	Dialog Penyukatan Bagi Projek Boulevard Road To Matadeng Industrial Park (Phase 1)	21st February 2020	Bilik Mesyuarat, Tingkat 5, Land and Survey Mukah
10.	Mesyuarat Penyelaras Majlis Taklimat Projek Utiliti Rakyat dan Recoda Kawasan DUN N.65 Belaga dan DUN N.66 Murum Yang Akan Disempurnakan oleh YAB Ketua Menteri Sarawak	26th February 2020	Dewan Serbaguna Sungai Asap
11.	Exhibition Majlis Taklimat Projek Utiliti Rakyat Dan Recoda Kawasan DUN N.65 Belaga dan DUN N.66 Murum	29th February 2020	Dewan Serbaguna Sungai Asap
12.	Taklimat Projek Utiliti Rakyat Dan Recoda Kawasan DUN N.65 Belaga dan DUN N.66 Murum	29th February 2020	Tapak Pesta Apau Koyan Asap, Belaga
13.	Majlis Pecah Tanah Projek HDA Bagi Daerah Kecil Long Bedian	2nd March 2020	Dewan Serbaguna Long Bedian
14.	Projek Rakyat-Repair and Maintenance of Road From Long Banga To Bario, Bahagian Miri Sarawak - Notice of Coordination Meeting (Reschedule)	9th March 2020	Conference Room, Road Branch, JKR, 13th Floor, Wisma Saberka
15.	Dialog Lapangan Bagi Development Project For HDA Package 1: Road Infrastructure Projects in Lapok/Tinjar/Long Lama Marudi, Miri (Proposed Improvement of Existing Road To Long Laput, Miri)	12th March 2020	Rumah Panjang Ketua Kaum Robert Luhut
16.	Lawatan Rasmi YB Timbalan Ketua Menteri, YB Datuk Amar Haji Awang Tengah Ali Hasan ke Tapak Projek NRDA di Bahagian Limbang dan Lawas	19th June 2020	Limbang

STAKEHOLDERS ENGAGEMENT SESSIONS IN 2020

No.	Event	Date	Venue
17.	Ground Breaking Ceremony & Miring Custom at Road B (SK Rantau Panjai)	23rd June 2020	Kapit and Murum, Sarawak
18.	Dialog Seksyen 5 (3) Dan (4) Kanun Tanah Negeri HDA Package 2: Proposed Improvement And Construction of Roads Within Long Lama and Long Bedian, Miri (Long Atip and Long Bedian Spur Roads Improvements)	25th - 26th June 2020	Bilik Mesyuarat, Pejabat Daerah Long Kecil Long Bedian
19.	HDA Package 2: Improvement And Construction of Roads Within Long Lama and Long Bedian Area, Miri (Long Buang, Long Tujang and Long Wat Spur Roads Improvements)	25th - 26th June 2020	Ruai Rumah Panjang, Long Wat
20.	HDA Package 2: Improvement And Construction of Roads Within Long Lama and Long Bedian Area, Miri (Long Buang, Long Tujang and Long Wat Spur Roads Improvements)	25th - 26th June 2020	Rumah Ketua Kaum Belei Bali, Long Buang
21.	Dialog Seksyen 5(3) Dan (4) Kanun Tanah Negeri Land Acquisition For HDA Project Package 3: Section 2: Proposed Improvement of Existing Road To Long Tikan/Long Jekitan	30th July - 1st August 2020	Ruai Rumah Penghulu Dauk Suok(Kawasan Long Tikan & Long Jekitan)
22.	Lawatan Kerja Rasmi YB Timbalan Ketua Menteri, YB Datuk Amar Haji Awang Tengah Ali Hasan, Menteri Pembangunan Luar Bandar ke Daerah Lawas Pelancaran Projek MRSM Lawas Lawatan Ke Kawasan Awat-Awat Sundar Welcoming Dinner	3rd - 4th July 2020	Hotel Seri Malaysia dan Tapak Projek, Lawas Waterfront Awat-Awat, Lawas
23.	Lawatan Kerja Rasmi YB Timbalan Ketua Menteri, YB Datuk Amar Haji Awang Tengah Ali Hasan, Menteri Pembangunan Luar Bandar ke Daerah Lawas Pemimpin Bersama Rakyat	3rd - 4th July 2020	Pusat Kebudayaan Lun Bawang, Long Tuan, Lawas
24.	Sesi Dialog bagi Projek Northern Region Development Agency (NRDA) Upgrading of Existing and Construction of New Road From Kampung Pendam to Kampung Ipai, Limbang	6th July 2020	Balai Raya Kampung Pendam, Limbang
25.	Lawatan YAB Ketua Menteri, YB Tan Sri Datuk Amar Dr. James Jemut Masing, Menteri Pembangunan Infrastruktur dan Pelabuhan ke Empangan Hidroelektrik Baleh, Bukit Mabong, Bahagian Kapit	7th July 2020	Kapit, Sarawak
26.	Dialog Seksyen 5(3) Dan (4) Kanun Tanah Negeri HDA Package 3 : Proposed Improvement of Existing Roads To Long Semiang, Miri Division	8th July 2020	Rumah Ketua Kaum, Kampung Long Semiang, Miri
27.	Dialog bagi Projek Jalan Lawas Ring Road, Lawas	9th July 2020	Pejabat Daerah Lawas
28.	Majlis Pelancaran Projek NRDA di Limbang - Proposed upgrading of existing and construction of new road from Kampung Pendam to Kampung Ipai, Limbang District, Limbang Division.	11th July 2020	Kampung Pendam, Limbang
29.	Dialog Seksyen 5(3) Dan (4) Kanun Tanah Negeri HDA Package 4: Improvement of Existing Roads from Long Banga Junction to Pa'dalih, Miri (Section A & B)	14th - 15th July 2020	Rural Service Centre, Long Beruang (Long Banga, Long Peluan & Long Beruang)
30.	Dialog Seksyen 5(3) Dan (4) Kanun Tanah Negeri HDA Package 4: Improvement of Existing Roads from Long Banga Junction to Pa'dalih, Miri (Section A & B)	14th - 15th July 2020	Rumah Ketua Kaum Anderis Tapan, Pa'Dalih (Pa'Dalih, Pa'Mada, Remudu & Batu Patung)
31.	Lawatan Kerja Rasmi YB Timbalan Ketua Menteri, YB Datuk Amar Haji Awang Tengah Ali Hasan, Menteri Pembangunan Luar Bandar Ke Tapak Projek NRDA Daerah Lawas - Proposed of Sundar Recreational Park Trusan Land District, Lawas	18th July 2020	Pejabat Daerah Sundar, Lawas
32.	Dialog Seksyen 5(3) & (4) Kanun Tanah Negeri Development Project For HDA Package 3: Improvement and Construction of Roads To Long Selaan and Long Moh, Miri	27th - 29th July 2020	Bilik Mesyuarat, Tingkat, Jabatan Tanah & Survei, Miri

STAKEHOLDERS ENGAGEMENT SESSIONS IN 2020

No.	Event	Date	Venue
33.	Dialog Seksyen 5(3) & (4) Kanun Tanah Negeri Development Project For HDA Package 3: Improvement and Construction of Roads To Long Selaan and Long Moh, Miri	27th - 29th July 2020	Ruai Rumah Ketua Kaum Lucas Ngau Long, Long Selaan Tepuan Rumah Ketua Kaum Bilong Tingang, Lepo Tau, Long Moh
34.	Dialog Seksyen 5(3) & (4) Kanun Tanah Negeri Development Project For HDA Package 2: Improvement and Construction of Roads Within Long Lama And Long Bedian Area, Miri (Long Buang, Long Tujang & Long Wat Spur Roads Improvements)	27th - 29th July 2020	Rumah Ketua Kaum Nawan Ding, Long Wat
35.	Sesi Dialog Bersama Local Community Berkenaan URDA Package 3: Proposed Farm Road at Bakun Resettlement Scheme (BRS) Agriculture Lot Sungai Asap (Section A and Section B)	14th August 2020	Dewan Masyarakat Sungai Asap
36.	URDA Package 2: Road Infrastructure Project In Pelagus/Baleh Proposed New Road From Baleh Bridge/RH, Belaja, Ng. Benin/SK, Ng Pelagus/Pelagus Resort (Phase 1-Section 2) Dialogue Session With Local Residences on Land Acquisition & Crop Counting For The LAST 2KM of the Proposed (Ch17+000 to Ch19+000) and Spur Road B & C	19th August 2020	Rumah Belaja, Pekagus Kapit
37.	Upacara Pecah Tanah Untuk Pembinaan Jalan Baru Dari bukit Lubok Ke Kampung Seberang Kedai, Daerah Limbang	24th August 2020	Bukit Lubok ke Kampung Seberang Kedai
38.	Ground Breaking Ceremony For Proposed Improvement of Daleh Long Pelutan/Long Miri (Phase 1 Long Miri)	24th August 2020	Long Miri, Baram
39.	Dialog Seksyen 5(3) & (4) – Projek: Proposed Improvement Of Internal Roads, Car Parks & Drainages of Long Lama Town, Miri Division (Package 1)	28th August 2020	Bilik Mesyuarat, Pejabat Daerah Telang Usan, Miri
40.	Konvensyen Khas Parti PBB Sarawak Zon Utara Invitation As A Speaker "Recoda Pemangkin Pembangunan: Peranan URDA, HDA & NRDA" Exhibition	5th September 2020	Meritz Hotel, Miri
41.	Site Visit Proposed Construction Of Bakun Dam By Pass Road and Proposed Boat Landing Facility At Bakun Dam By YB Tan Sri Datuk Amar Dr. James Jemut Masing	7th September 2020	Bakun Dam
42.	Majlis Pemimpin Bersama Rakyat B Timbalan Ketua Menteri, YB Datuk Amar Douglas Uggah Embas, Menteri Modernisasi Pertanian, Tanah Alam dan Pembangunan Wilayah, YB Datuk Amar Douglas Uggah Embas	12th September 2020	Dewan Serbaguna Long Makabar, Kedaya Telang Usan
43.	Lawatan YB Timbalan Ketua Menteri, YB Datuk Amar Douglas Uggah Embas, Menteri Modernisasi Pertanian, Tanah Alam dan Pembangunan Wilayah, YB Datuk Amar Douglas Uggah Embas Ke Bario	18th September 2020	Bario
44.	Dialog Seksyen 5(3) & (4) Development Project HDA (Package 2): Road Infrastructure Projects In Long Lama/Long Bedian/Long Kevok-Long Bemang Spur Roads Improvements	18th September 2020	Ruai Rumah Ketua Kaum Usung Deng, Long Bemang
45.	Dialog Seksyen 5(3) & (4)-Development Project Under HDA (Package 2): Improvement Of Existing Road From Long Lama to Long Sibong, Miri	21st - 24th September 2020	Ruai Rumah Panjang Jalan ak Chaong
46.	Dialog Seksyen 5(3) & (4)-Development Project Under HDA (Package 2): Improvement Of Existing Road From Long Lama to Long Sibong, Miri	21st - 24th September 2020	Ruai Rumah Ketua Kaum Anthony Ngau, Kampung Uma Akeh Ruai Rumah Ketua Kaum Pius, Long Puak
47.	Dialog Seksyen 5(3) & (4)-Development Project Under HDA (Package 2): Improvement Of Existing Road From Long Lama to Long Sibong, Miri	21st - 24th September 2020	Ruai Rumah Ketua Kaum Mathew Balan Jalong, Long Banyok Ruai Rumah Banyah, Kampung Sg. Sebbu
48.	Dialog Seksyen 5(3) & (4)-Development Project Under HDA (Package 2): Improvement Of Existing Road From Long Lama to Long Sibong, Miri	21st - 24th September 2020	Ruai Rumah Ketua Kaum Edet Bilong, Long Sibong Ruai Rumah Ketua Kaum Catherine, Long Ikang

STAKEHOLDERS ENGAGEMENT SESSIONS IN 2020

No.	Event	Date	Venue
49.	Dialog Seksyen 5(3) & (4)-Development Project Under HDA (Package 2): Improvement Of Existing Road From Long Lama to Long Sibong, Miri	21st - 24th September 2020	Ruai Rumah Ketua Kaum Mathew Balan Jalong, Long Banyok Ruai Rumah Banyah, Kampung Sg. Sebbu
50.	Majlis Pecah Tanah Projek Jalan HDA Kampung (Long Wat, Apoh)	27th September 2020	Baram
51.	Majlis Penyerahan Enjin Sangkut Kepada Nelayan di Kampung Punang Sempena Lawatan Rasmi Yang Berhormat Ketua Menteri Sarawak, Datuk Amar Hj Awang Tengah Ali Hasan Ke Lawas	28th - 29th September 2020	Kampung Punang, Lawas
52.	Sesi Dialog Bagi Projek Construction of New Kampung Seberang Kedai Road, Lawas	28th September 2020	Bilik Mesyuarat, Pejabat Daerah Lawas
53.	Konvensyen Khas Parti PBB Sarawak Zon Sibu Perkongsian Strategik: Recoda Pemangkin Pembangunan: Wilayah Tengah Sarawak	3rd October 2020	Hotel Kingwood Sibu
54.	Lawatan Kerja Dan Ekspedisi Bermotosikal Sibu-Kapit Melalui Jalan Darat oleh YAB Ketua Menteri	4th - 5th October 2020	Kapit
55.	Dialog Seksyen 5(3) & (4) Development Projects Under HDA Package 5: Construction of New Power Station At Mulu, Miri	14th October 2020	Rural Service Centre, Batu Bungan, Mulu
56.	Dialog Development Project Under URDA Package 4: New Treatment Plan and Associated Works at Kanowit, Sibu (Booster 3)	16th October 2020	Pejabat Daerah Kanowit
57.	Pameran Sempena Lawatan Kerja YAB Ketua Menteri Sarawak Ke Pekan Belaga	17th October 2020	Belaga Town Square
58.	Projek Rakyat by Sarawak Government Phase 2A & 2B RES Last Miles For Areas in Machan	20th October 2020	Machan
59.	Lawatan YB TKM Datuk Amar Hj Awang Tengah Ali Hasan Ke Limbang Taklimat Projek NRDA Taklimat Projek Fresh Water Intake Rangu (LAKU) Lawatan YB TKM Datuk Amar Hj Awang Tengah Ali Hasan Ke Limbang Majlis Perasmian Dewan Serbaguna Kpg. Limpaku Pinang Majlis Penyerahan Bantuan Enjin Sangkut Daerah Limbang	23rd - 24th October 2020	Kampung Limpaku Pinang, Limbang
60.	Lawatan YB TKM Datuk Amar Hj Awang Tengah Ali Hasan Ke Lawas Perasmian Kursus Agro Cop (DOA) dan Penyerahan Enjin Sangkut Sambutan Maulidur Rasul Peringkat Daerah Lawas 1442H/2020M	29th - 31st October 2020	Kampung Noor Islam, Lawas Masjid Besar Darul Ma'mur Daerah, Lawas
61.	Majlis Pecah Tanah Projek HDA - Long Lama ke Long Sibong	30th October 2020	Kampung Long Ikang
62.	Lawatan YB TKM Datuk Amar Hj Awang Tengah Ali Hasan Ke Lawas Perasmian Kursus Agro Cop (DOA) dan Penyerahan Enjin Sangkut Lawatan Tapak Projek	29th - 31st October 2020	Sundar, Awat-Awat, Lawas
63.	"Greater Miri" Development Master Plan Lab	2nd - 3rd November 2020	Imperial Hotel, Miri
64.	Dialog Seksyen 5(3) & (4) Kanun Tanah Negeri Bagi Projek "Proposed Construction of New Road From Ng. Medamit to Rumah Aling, Limbang"	19th November 2020	Rumah Panjang Aling, Nanga Medamit, Limbang
65.	Lawatan Rasmi YB Timbalan Ketua Menteri, YB Datuk Amar Haji Awang Tengah Ali Hasan keProjek Northern Region Development Agency (NRDA) di Lawas	1st - 3rd December 2020	Lawas
66.	Sesi Penyerahan Enjin Sangkut Daerah Limbang Tahun 2020	19th December 2020	Pejabat Persekutuan Perkumpulan Wanita Sarawak, Daerah Limbang, Kpg Bunga Raya, Limbang

JOB CREATION AND CAPITAL GROWTH



Job creation remains a crucial aspect of Sarawak's development goals, with the overall objective of creating more and better quality jobs to boost growth and raise the standard of living. The Sarawak Government is committed to providing a stable macroeconomic framework, coupled with structural policies that encourage innovation, skills and business development.

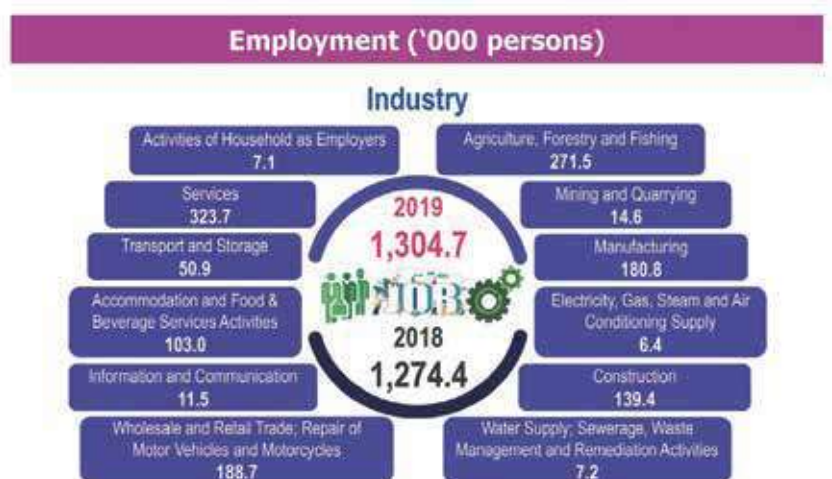
As a direct result of Sarawak's industrialisation aspirations through SCORE, there is greater focus on technical vocational education and training to supply the growth of industries that require skilled and semi-skilled technical workforce.

By the year 2030, it is expected that the economic impact of SCORE will include a five-fold expansion of Sarawak's Gross Domestic Product (GDP) to RM118 billion, and an increase in per capita income to RM97,400.00. With the full implementation of SCORE, it has been projected that 1.6 million additional jobs will be created in Sarawak.



Population: 2,907,500
 Area: 124,450km²
 Incidence of Absolute Poverty: 9.0%
 Mean Income: RM5,959
 Median Income: RM4,544

Source: Sarawak Facts and Figure 2020,
 Economic Planning Unit Sarawak



**Malaysia And Sarawak : Percentage Distribution
Of Employed Persons By Industry**

Industry	2017		2018		2019	
	(%)		(%)		(%)	
	Malaysia	Sarawak	Malaysia	Sarawak	Malaysia	Sarawak
Agriculture, Forestry and Fishing	11.3	23.9	11.3	20.3	10.2	20.8
Mining and Quarrying	0.7	0.9	0.7	0.9	0.6	1.1
Manufacturing	17.4	12.3	17.4	13.6	17.8	13.9
Construction	8.7	10.8	8.7	9.9	8.5	10.7
Electricity, Gas, Steam and Air Conditioning Supply	0.4	0.7	0.4	0.5	0.5	0.5
Water Supply; Sewerage, Waste Management and Remediation Activities	0.6	0.3	0.6	0.6	0.6	0.6
Wholesale and Retail Trade; Repair of Motor Vehicles and Motorcycles	17.2	14.4	17.2	15.9	17.2	14.5
Transportation and Storage	4.5	4.0	4.5	4.0	4.4	3.9
Accommodation and Food and Beverage Service Activities	9.1	8.1	9.1	8.6	10.3	7.9
Information and Communication	1.5	0.6	1.5	0.6	1.4	0.9
Services	27.9	23.8	27.9	24.4	27.8	24.8
Activities of Households as Employers	0.7	0.4	0.7	0.7	0.7	0.5
Total	100.0	100.0	100.0	100.0	100.0	100.0
Total Employed Persons ('000)	14,450.0	1,251.8	14,776.0	1,274.4	15,073.4	1,304.7
Total Labour Force ('000)	14,952.6	1,290.7	15,280.3	1,316.7	15,581.6	1,346.8

Sarawak : Gross Domestic Product

Sector	2018e		2019p		2020f	
	RM Billion	% Change	RM Billion	% Change	RM Billion	% Change
REAL GDP (at constant 2015 prices)						
Agriculture	16.6	-1.0	16.5	-0.2	16.3	-1.5
Mining & Quarrying	29.7	-1.7	29.6	-0.3	28.8	-2.9
Manufacturing	35.6	2.2	36.6	2.9	34.1	-6.9
Construction	4.4	1.1	4.5	1.4	4.0	-9.5
Services	46.3	6.3	48.8	5.4	48.1	-1.4
GDP at Purchasers' Prices	133.0	2.2	136.3	2.5	131.5	-3.5-5.0
GDP / CAPITA (RM)	52,392		53,230		50,130	

Source : Department of Statistics, Malaysia
Economic Planning Unit Sarawak projection
Notes : (p) preliminary (e) estimate (f) forecast

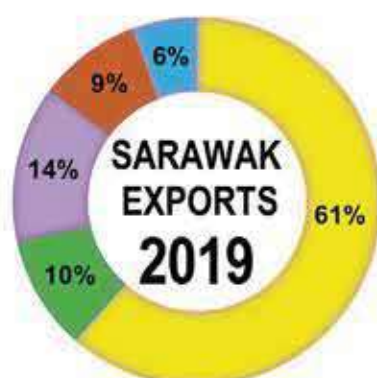
Sarawak : Capital Investment In Manufacturing Projects

Manufacturing Projects	2017	2018	2019	2020 Jan-June
(RM Million)				
DOMESTIC	10,441	6,582	1,018	361
FOREIGN	354	2,267	1,745	6,036
TOTAL	10,795	8,850	2,763	6,397

Approved Capital Investment (RM Million)

Commodity Section	2017	2018	2019	2020 Jan-June
Chemicals & Chemical Products	138	-	598	602
Basic Metal	30	2,847	47	8
Food and Beverages	97	67	13	0
Transport Equipment	28	42	53	3
Wood and Woodbased Products	36	15	50	104
Non-Metallic Mineral	719	45	51	725
Electrical and Electronic	300	-	1,156	4,590
Petroleum & Other Related Products	9,305	5,732	730	-
Renewable Energy Products	5	19	-	251
Services	63	74	43	11
Furniture & Fixtures	-	-	-	74
Rubber Products	-	-	-	28
Plastic Products	-	-	11	1
Fabricated Metal Products	-	-	-	-
Miscellaneous	73	9	11	2
Total	10,795	8,850	2,763	6,397

Source : Ministry of International Trade & Industry, Industrial Terminal & Entrepreneur Development Sarawak
 Note : Include both ICA and ICC.



Commodity Sections
 ■ Mineral Fuels, Lubricants, etc.
 ■ Animal and Vegetable Oils and Fats
 ■ Manufactured Goods
 ■ Machinery & Transport Equipment
 ■ Others

EXPORTS
 2018 : RM 99,913 Million
 2019 : RM 100,592 Million

Source : Department of Statistics, Malaysia



EVENTS

EVENTS IN 2020

1. Contract signing ceremony for Highland Development Agency (HDA) infrastructure projects on 21st January.
2. Courtesy call from Teraju Sarawak on 4th February.
3. Contract signing ceremony for Upper Rajang Development Agency (URDA) infrastructure projects on 12th February.
4. Contract signing ceremony for Northern Region Development Agency (NRDA) infrastructure projects on 19th February.
5. Agriculture Transformation and Entrepreneur Roadshow from 21st to 23rd February in Lawas.
6. Public utilities and RECODA projects briefing event on 29th February in Sungai Asap, Belaga.
7. Highland Development Agency (HDA) groundbreaking ceremony on 2nd March for projects in Long Bedian, Baram.



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EVENTS IN 2020

8. Study visit from Indonesian Foreign Affairs Ministry research team on 5th March.
9. Northern Region Development Agency (NRDA) logo launch and 2nd NRDA board meeting from 8th to 9th March in Lawas.
10. RECODA's new scheme of service town hall session on 23rd June.
11. RECODA staff receive letters of offer on 25th June 2020.
12. Measurements taken for RECODA corporate outfit from 10th to 11th September.
13. Courtesy call from Cahya Mata Sarawak Bhd Advisor Dato' Richard Curtis on 18th September.
14. Northern Coastal Highway (NCH) Value Assessment Lab preview briefing on 21st September.



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EVENTS IN 2020

15. Briefing on Highland Development Agency (HDA) projects with Telang Usan state representative Dennis Ngau on September 22.
16. Courtesy call from Jones Lang Wootton senior vice president Azlina Abdul Rahman on 22nd September.
17. Northern Coastal Highway (NCH) Value Assessment Lab from 23rd to 25th September in Kuching.
18. Chief Minister and RECODA Chairman Datuk Patinggi Abang Johari Tun Openg official visit to Kampung Punang, Lawas on 28th September.
19. RECODA's inaugural blood donation drive on 30th September.
20. Government agencies exhibition on 3rd October in Sibu.
21. Sarawak Trade and Tourism Office Singapore (STATOS) Zoom interview of RECODA CEO Datu Ismawi Ismuni on 14th October.



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EVENTS IN 2020

22. Launch of Belaga Waterfront on 17th October with the Chief Minister and Upper Rajang Development Agency (URDA) Chairman Tan Sri James Masing.



23. RECODA Sports and Recreation Club committee election held from 19th to 23rd October.



24. Courtesy call from Utilities Ministry and Sarawak Energy Bhd (SEB) representatives on 21st October.

25. Northern Region Development Agency (NRDA) chairman Datuk Amar Awang Tengah Ali Hasan work visit to Kampung Medamit, Limbang on 23rd October.



26. NRDA donated outboard motors in Kampung Limpaku Pinang, Limbang and Kampung Noor Islam, Lawas from 24th to 29th October.

27. Courtesy call from Brooke Dockyard Senior Manager Lubau Genam on 9th November.

28. Courtesy call from PUSAKA Capital Chief Operating Officer Mohamad Nor Topek Julaihon on 10th November.



EVENTS IN 2020

29. Courtesy call from Assistant Minister of Utilities (Water Supply) Datuk Dr Abdul Rahman Junaidi, Demak Laut state representative Dr Hazland Abang Hipni and Tanjung Datu state representative Datuk Amar Jamilah on 25th November.
30. New RECODA Sports and Recreation Club committee takes office on 7th December.
31. RECODA hosts a friendly golf game at Kelab Golf Sarawak on 13th December.
32. Courtesy call from CMS Cement Industries CEO Suhaidi Sulaiman on 15th December.
33. NRDA donated outboard motors in Sundar, Lawas on 19th December.
34. RECODA Organisational Anti-Corruption Plan (OACP) (2021-2025) workshop held from 21st to 23rd December.







EXTRACT OF AUDITED FINANCIAL STATEMENT

Regional Corridor Development Authority
(Incorporated under the Regional Corridors Development Authorities Ordinance, 2006)

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STATEMENT OF CHANGES IN EQUITY

STATEMENT OF CASH FLOWS

Regional Corridor Development Authority
(Incorporated under the Regional Corridors Development Authorities Ordinance, 2006)

CORPORATE INFORMATION

CHAIRMAN	: YAB Datuk Patinggi (Dr.) Abang Haji Abdul Rahman Zohari Bin Tun Datuk Abang Haji Openg
ADVISOR	: YBhg. Tan Sri Rafidah Binti Abdul Aziz
BOARD MEMBERS	: YB Datuk Amar Douglas Uggah Embas
	: YB Tan Sri Datuk Amar Dr. James Jemut Anak Masing
	: YB Datuk Amar Haji Awang Tengah Bin Ali Hasan
	: YB Datuk Amar Jaul Samion
	: YBhg. Dato Sri Haji Mohamad Abu Bakar Bin Marzuki
	: YBhg. Datuk Amar Haji Ahmad Tarmizi Bin Haji Sulaiman (Retired on: 31 st May 2021)
	: YBhg. Datu Dr. Wan Lizozman Bin Wan Omar (Appointed on: 1 st June 2021)
	: YBhg. Tan Sri Ahmad Badri Bin Mohd Zahir
	: YBhg. Dato' Saiful Anuar Bin Lebai Hussen
	: YBhg. Dato' Azman Bin Mahmud (Retired on: 31 st March 2021)
	: Encik Arham Bin Abdul Rahman (Appointed on: 1 st April 2021)
	: Associate Professor Dr. Muhammad Abdullah Bin Haji Zaidel
CHIEF EXECUTIVE OFFICER (SECRETARY)	: YBhg. Datu Haji Ismawi Bin Haji Ismuni
AUDITOR	: Auditor General of Malaysia
BANKERS	: RHB Bank Berhad
	: Maybank Berhad

Regional Corridor Development Authority
(Incorporated under the Regional Corridors Development Authorities Ordinance, 2006)

STATEMENT BY BOARD MEMBERS

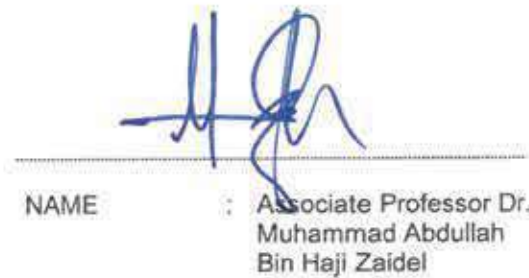
We, YBhg. Datu Dr. Wan Lizozman Bin Wan Omar and Associate Professor Dr. Muhammad Abdullah Bin Haji Zaidel, being the Board Members of **REGIONAL CORRIDOR DEVELOPMENT AUTHORITY** do hereby state that, in the opinion of the Board Members, the accompanying Statement of Financial Position, Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows together with the notes therein are prepared so as to give a true and fair view of the state of affairs of REGIONAL CORRIDOR DEVELOPMENT AUTHORITY as at 31st December 2020 and of the results of its operations, changes in its financial position for the year ended on that date.

On behalf of the Board,



NAME : YBhg. Datu Dr. Wan
Lizozman Bin Wan
Omar
DESIGNATION : Board Member
DATE : 04 OCT 2021
PLACE : Kuching

On behalf of the Board,



NAME : Associate Professor Dr.
Muhammad Abdullah
Bin Haji Zaidel
DESIGNATION : Board Member
DATE : 04 OCT 2021
PLACE : Kuching

Regional Corridor Development Authority
(Incorporated under the Regional Corridors Development Authorities Ordinance, 2006)

**STATUTORY DECLARATION BY OFFICER PRIMARILY RESPONSIBLE FOR THE
FINANCIAL MANAGEMENT OF THE REGIONAL CORRIDOR DEVELOPMENT
AUTHORITY**

I, **Datu Haji Ismawi Bin Haji Ismuni**, the officer primarily responsible for the financial management of **REGIONAL CORRIDOR DEVELOPMENT AUTHORITY** do solemnly and sincerely declare that the accompanying Statement of Financial Position, Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows together with the notes thereto, to the best of my knowledge and belief, are correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declaration Act, 1960.

Subscribed and solemnly declared by the)
abovenamed at Kuching in the State of)
Sarawak on this day)
of 04 OCT 2021



.....
DATU HAJI ISMAWI BIN HAJI ISMUNI
Chief Executive Officer
Regional Corridor Development Authority



Before me,



.....
COMMISSIONER FOR OATHS

PHANG DAH NAN
Commissioner For Oaths
No. 55, 1st Floor,
Jalan Chan Bee Kiew
Off Jalan Padungan,
93100 Kuching, Sarawak.



**SIJIL KETUA AUDIT NEGARA
MENGENAI PENYATA KEWANGAN
LEMBAGA PEMBANGUNAN KORIDOR WILAYAH
BAGI TAHUN BERAKHIR 31 DISEMBER 2020**

Sijil Mengenai Pengauditan Penyata Kewangan

Pendapat

Saya telah mewakili sebuah firma audit swasta untuk mengaudit Penyata Kewangan Lembaga Pembangunan Koridor Wilayah. Penyata Kewangan tersebut merangkumi Penyata Kedudukan Kewangan pada 31 Disember 2020 dan Penyata Pendapatan Komprehensif, Penyata Perubahan Ekuiti serta Penyata Aliran Tunai bagi tahun berakhir pada tarikh tersebut dan nota kepada penyata kewangan termasuklah ringkasan polisi perakaunan yang signifikan seperti dinyatakan pada muka surat 12 hingga 26.

Pada pendapat saya, penyata kewangan ini memberikan gambaran yang benar dan saksama mengenai kedudukan kewangan Lembaga Pembangunan Koridor Wilayah pada 31 Disember 2020 dan prestasi kewangan serta aliran tunai bagi tahun berakhir pada tarikh tersebut selaras dengan Piawaian Pelaporan Entiti Persendirian Malaysia (MPERS), *The Statutory Bodies (Financial and Accounting Procedure) Ordinance*, 1995 dan *The Regional Corridors Development Authorities Ordinance*, 2006.

Asas Kepada Pendapat

Pengauditan telah dilaksanakan berdasarkan Akta Audit 1957 dan *International Standards of Supreme Audit Institutions*. Tanggungjawab saya diuraikan selanjutnya di perenggan Tanggungjawab Juruaudit Terhadap Pengauditan Penyata Kewangan dalam sijil ini. Saya percaya bahawa bukti audit yang diperoleh adalah mencukupi dan bersesuaian untuk dijadikan asas kepada pendapat saya.

Kebebasan dan Tanggungjawab Etika Lain

Saya adalah bebas daripada Lembaga Pembangunan Koridor Wilayah serta telah memenuhi tanggungjawab etika lain berdasarkan *International Standards of Supreme Audit Institutions*.

Maklumat Lain Selain Daripada Penyata Kewangan dan Sijil Juruaudit Mengenainya

Lembaga Pengarah Lembaga Pembangunan Koridor Wilayah bertanggungjawab terhadap maklumat lain dalam Laporan Tahunan. Pendapat saya terhadap Penyata Kewangan Lembaga Pembangunan Koridor Wilayah tidak meliputi maklumat lain selain daripada Penyata Kewangan dan Sijil Juruaudit mengenainya dan saya tidak menyatakan sebarang bentuk kesimpulan jaminan mengenainya.

Tanggungjawab Lembaga Pengarah Terhadap Penyata Kewangan

Lembaga Pengarah bertanggungjawab terhadap penyediaan Penyata Kewangan Lembaga Pembangunan Koridor Wilayah yang memberi gambaran benar dan saksama selaras dengan Piawaian Pelaporan Entiti Persendirian Malaysia (MPERS), *The Statutory Bodies (Financial and Accounting Procedure) Ordinance, 1995* dan *The Regional Corridors Development Authorities Ordinance, 2006*. Lembaga Pengarah juga bertanggungjawab terhadap penetapan kawalan dalaman yang perlu bagi membolehkan penyediaan Penyata Kewangan Lembaga Pembangunan Koridor Wilayah yang bebas daripada salah nyata yang ketara, sama ada disebabkan fraud atau kesilapan.

Semasa penyediaan Penyata Kewangan Lembaga Pembangunan Koridor Wilayah, Lembaga Pengarah bertanggungjawab untuk menilai keupayaan Lembaga Pembangunan Koridor Wilayah untuk beroperasi sebagai satu usaha berterusan, mendedahkannya jika berkaitan serta menggunakannya sebagai asas perakaunan.

Tanggungjawab Juruaudit Terhadap Pengauditan Penyata Kewangan

Objektif saya adalah untuk memperoleh keyakinan yang munasabah sama ada Penyata Kewangan Lembaga Pembangunan Koridor Wilayah secara keseluruhannya adalah bebas daripada salah nyata yang ketara, sama ada disebabkan fraud atau kesilapan, dan mengeluarkan Sijil Juruaudit yang merangkumi pendapat saya. Jaminan yang munasabah adalah satu tahap jaminan yang tinggi, tetapi bukan satu jaminan bahawa audit yang dijalankan mengikut *International Standards of Supreme Audit Institutions* akan sentiasa mengesan salah nyata yang ketara apabila ia wujud. Salah nyata boleh wujud daripada fraud atau kesilapan dan dianggap ketara sama ada secara individu atau agregat

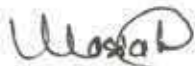
sekiranya boleh dijangkakan dengan munasabah untuk mempengaruhi keputusan ekonomi yang dibuat oleh pengguna berdasarkan penyata kewangan ini.

Sebagai sebahagian daripada pengauditan mengikut *International Standards of Supreme Audit Institutions*, saya menggunakan pertimbangan profesional dan mengekalkan keraguan profesional sepanjang pengauditan. Saya juga:

- a. Mengenal pasti dan menilai risiko salah nyata ketara dalam Penyata Kewangan Lembaga Pembangunan Koridor Wilayah, sama ada disebabkan fraud atau kesilapan, merangka dan melaksanakan prosedur audit yang responsif terhadap risiko berkenaan serta mendapatkan bukti audit yang mencukupi dan bersesuaian untuk memberikan asas kepada pendapat saya. Risiko untuk tidak mengesan salah nyata ketara akibat daripada fraud adalah lebih tinggi daripada kesilapan kerana fraud mungkin melibatkan pakatan, pemalsuan, ketinggalan yang disengajakan, representasi yang salah, atau mengatasi kawalan dalaman.
- b. Memahami kawalan dalaman yang relevan untuk merangka prosedur audit yang bersesuaian tetapi bukan untuk menyatakan pendapat mengenai keberkesanan kawalan dalaman Lembaga Pembangunan Koridor Wilayah.
- c. Menilai kesesuaian dasar perakaunan yang diguna pakai dan kemunasabahan anggaran perakaunan dan pendedahan yang berkaitan oleh Lembaga Pengarah.
- d. Membuat kesimpulan terhadap kesesuaian penggunaan asas perakaunan untuk usaha berterusan oleh Lembaga Pengarah dan berdasarkan bukti audit yang diperoleh, sama ada wujudnya ketidakpastian ketara yang berkaitan dengan peristiwa atau keadaan yang mungkin menimbulkan keraguan yang signifikan terhadap keupayaan Lembaga Pembangunan Koridor Wilayah sebagai satu usaha berterusan. Jika saya membuat kesimpulan bahawa ketidakpastian ketara wujud, saya perlu melaporkan dalam Sijil Juruaudit terhadap pendedahan yang berkaitan dalam Penyata Kewangan Lembaga Pembangunan Koridor Wilayah atau, jika pendedahan tersebut tidak mencukupi, pendapat saya akan diubah. Kesimpulan saya dibuat berdasarkan bukti audit yang diperoleh sehingga tarikh Sijil Juruaudit.
- e. Menilai persembahan secara keseluruhan, struktur dan kandungan Penyata Kewangan Lembaga Pembangunan Koridor Wilayah termasuk pendedahannya, dan sama ada Penyata Kewangan Lembaga Pembangunan Koridor Wilayah telah melaporkan asas-asas urus niaga dan peristiwa-peristiwa yang memberikan gambaran saksama.

Hal-hal Lain

Sijil ini dibuat untuk Lembaga Pengarah berdasarkan keperluan Piawaian Pelaporan Entiti Persendirian Malaysia (MPERS), *The Statutory Bodies (Financial and Accounting Procedure) Ordinance*, 1995 dan *The Regional Corridors Development Authorities Ordinance*, 2006 dan bukan untuk tujuan lain. Saya tidak bertanggungjawab terhadap pihak lain bagi kandungan sijil ini.



(DR. MASIAH BINTI AHMAD)
b.p. KETUA AUDIT NEGARA

KUCHING, SARAWAK

TARIKH: 11 Oktober 2021



Regional Corridor Development Authority

(Incorporated under the Regional Corridors Development Authorities Ordinance, 2006)

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

	2020 RM	2019 RM
NON-CURRENT ASSET		
Property, plant and equipment	6,493,884	1,241,244
CURRENT ASSETS		
Cash and cash equivalents	417,443,442	287,996,223
Deposits	454,529	317,669
Tax recoverable	269,968	-
	418,167,939	288,313,892
TOTAL ASSETS	424,661,823	289,555,136
EQUITY		
Retained fund	92,633,339	89,402,771
CURRENT LIABILITIES		
Deferred funds	291,213,527	199,132,101
Other payables and accruals	40,729,205	241,133
Tax payable	-	622,200
	331,942,732	199,995,434
NON-CURRENT LIABILITY		
Employee benefit	85,752	156,931
TOTAL EQUITY AND LIABILITIES	424,661,823	289,555,136

Regional Corridor Development Authority

(Incorporated under the Regional Corridors Development Authorities Ordinance, 2006)

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 RM	2019 RM
Government funds		
Federal operating fund	10,000,000	6,454,600
Federal development fund	235,706,704	337,172,306
State development fund	242,682,828	92,742,409
Federal development expenses	(235,706,704)	(337,172,306)
State development expenses	(242,682,828)	(92,742,409)
	10,000,000	6,454,600
Interest income	5,081,205	3,401,999
Other income	327,700	569,850
Less: Operating expenses	(11,495,061)	(8,631,172)
Surplus before taxation for the year	3,913,844	1,795,277
Less: Taxation	(683,276)	(622,200)
Net surplus for the year	3,230,568	1,173,077

Regional Corridor Development Authority

(Incorporated under the Regional Corridors Development Authorities Ordinance, 2006)

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

	Retained Fund RM	Total RM
As at 1 January 2019	88,229,694	88,229,694
Net surplus for the year	<u>1,173,077</u>	<u>1,173,077</u>
As at 31 December 2019 and 1 January 2020	89,402,771	89,402,771
Net surplus for the year	<u>3,230,568</u>	<u>3,230,568</u>
As at 31 December 2020	<u>92,633,339</u>	<u>92,633,339</u>

Regional Corridor Development Authority

(Incorporated under the Regional Corridors Development Authorities Ordinance, 2006)

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020 RM	2019 RM
CASH FLOW FROM OPERATING ACTIVITIES		
Surplus before taxation for the year	3,913,844	1,795,277
Adjustment for:		
Provision for taxation	(683,276)	(622,200)
Depreciation of property, plant and equipment	1,204,920	879,113
Interest income	(5,081,205)	(3,401,999)
Operating deficit before working capital changes	(645,717)	(1,349,809)
Increase in deposits	(136,860)	(317,669)
Increase/(Decrease) in other payables and accruals	39,524,725	(1,247,334)
Net cash generated from/(used in) operating activities	38,742,148	(2,914,812)
CASH FLOW FROM INVESTING ACTIVITIES		
Interest income received	5,081,205	3,401,999
Deferred funds	92,081,426	28,747,420
Purchase of property, plant and equipment	(6,457,560)	(322,789)
Net cash generated from investing activities	90,705,071	31,826,630
Net increase in cash and cash equivalents	129,447,219	28,911,818
CASH AND CASH EQUIVALENTS AS AT BEGINNING OF THE YEAR	287,996,223	259,084,405
CASH AND CASH EQUIVALENTS AS AT END OF THE YEAR	417,443,442	287,996,223

CONTACT US

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